MEMORANDUM OF UNDERSTANDING

BETWEEN

THE DEPARTMENT OF DEFENSE

OF THE UNITED STATES OF AMERICA

AND THE

DEPARTMENT OF DEFENCE OF

AUSTRALIA

CONCERNING

COOPERATION ON

LAND FORCE CAPABILITY MODERNIZATION

(Short Title: Land Force Capability Modernization MOU)

CERTIFICATION OF AUTHENTICITY

I hereby certify this to be a true copy of the Memorandum of Understanding Between the Department of Defense of the United States of America and the Department of Defence of Australia Concerning Cooperation on Land Force Capability Modernization (Short Title: Land Force Capability Modernization MOU).

The Office of the Deputy Assistant Secretary of the Army for Defense Exports and Cooperation, Armaments Cooperation Division, maintains custody of a signed copy of the amendment.

LAURA MCMAHON
DEPUTY, INTERNATIONAL AGREEMENTS
# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>SECTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>INTRODUCTION</td>
<td>3</td>
</tr>
<tr>
<td>I DEFINITIONS AND ABBREVIATIONS</td>
<td>4</td>
</tr>
<tr>
<td>II OBJECTIVE</td>
<td>9</td>
</tr>
<tr>
<td>III SCOPE OF WORK</td>
<td>10</td>
</tr>
<tr>
<td>IV MANAGEMENT (ORGANIZATION AND RESPONSIBILITY)</td>
<td>12</td>
</tr>
<tr>
<td>V FINANCIAL PROVISIONS</td>
<td>15</td>
</tr>
<tr>
<td>VI CONTRACTING PROVISIONS</td>
<td>18</td>
</tr>
<tr>
<td>VII WORK SHARING</td>
<td>20</td>
</tr>
<tr>
<td>VIII EQUIPMENT AND MATERIAL TRANSFERS</td>
<td>21</td>
</tr>
<tr>
<td>IX DISCLOSURE AND USE OF INFORMATION</td>
<td>24</td>
</tr>
<tr>
<td>X CONTROLLED UNCLASSIFIED INFORMATION</td>
<td>32</td>
</tr>
<tr>
<td>XI VISITS TO ESTABLISHMENTS</td>
<td>33</td>
</tr>
<tr>
<td>XII SECURITY</td>
<td>34</td>
</tr>
<tr>
<td>XIII THIRD PARTY SALES AND TRANSFERS</td>
<td>37</td>
</tr>
<tr>
<td>XIV LIABILITY AND CLAIMS</td>
<td>39</td>
</tr>
<tr>
<td>XV PARTICIPATION OF ADDITIONAL NATIONS</td>
<td>40</td>
</tr>
<tr>
<td>XVI CUSTOMS DUTIES, TAXES AND SIMILAR CHARGES</td>
<td>41</td>
</tr>
<tr>
<td>XVII SETTLEMENT OF DISPUTES</td>
<td>42</td>
</tr>
<tr>
<td>XVIII ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION</td>
<td>43</td>
</tr>
<tr>
<td>ANNEX A MODEL PROJECT ARRANGEMENT</td>
<td>46</td>
</tr>
<tr>
<td>ANNEX B COOPERATIVE PROJECT PERSONNEL (CPP)</td>
<td>55</td>
</tr>
<tr>
<td>APPENDIX 1 TO ANNEX B COOPERATIVE PROJECT PERSONNEL POSITION DESCRIPTION</td>
<td>59</td>
</tr>
<tr>
<td>ANNEX C MODEL EQUIPMENT AND MATERIAL TRANSFER ARRANGEMENT</td>
<td>61</td>
</tr>
</tbody>
</table>
INTRODUCTION

The Department of Defense of the United States of America (U.S. DoD) and the Department of Defence of Australia (ADOD), hereinafter referred to as the "Participants":

Recognizing the Agreement between the Government of the United States of America and the Government of Australia Concerning Certain Mutual Defense Commitments, which entered into force on December 1, 1995 (Chapeau Agreement);

Recognizing the Agreement Concerning Security Measures for the Protection of Classified Information between the Governments of Australia and the United States of America, which entered into force November 7, 2002 (Security Agreement);

Having a common interest in defense;

Recognizing the benefits to be obtained from standardization, rationalization, and interoperability of military equipments;

Desiring to improve their mutual conventional defense capabilities through the application of emerging technology;

Having a mutual interest in the design, analysis, development, test and evaluation of the land force systems to satisfy national interoperability requirements;

Having independently conducted research and exploratory development related to land force capability modernization, recognize the benefits of cooperation in Land Force Capability Modernization (LFCM) programs of mutual interest; and

Desiring to carry out cooperative research, design, analysis, development, test and evaluation of LFCM efforts to address their respective needs;

Have reached the following understandings:
SECTION I

DEFINITIONS AND ABBREVIATIONS

The Participants have jointly decided upon the following definitions and acronyms for this MOU:

ACTD: Advanced Concept Technology Demonstration


C4ISR: Command, Control, Communication, Computing, Intelligence, Surveillance, and Reconnaissance

Classified Information: Official information that requires protection in the interests of national security and is so designated by the application of a security classification. This information may be in oral, visual, magnetic, electronic, or documentary form or in the form of material, equipment, or technology.

Contract: Any mutually binding legal relationship under national laws that obligates a Contractor to furnish supplies or services, and obligates one or both of the Participants to pay for them.

Contracting: The obtaining of supplies or services by Contract from sources outside the government organizations of the Participants. Contracting includes description (but not determination) of supplies and services required, solicitation and selection of sources, preparation and award of Contracts, and all phases of Contract administration.

Contracting Agency: The entity within the government organization of a Participant that has authority to enter into, administer, and/or terminate Contracts.

Contracting Officer: A person representing a Contracting Agency of a Participant who has the authority to enter into, administer, and/or terminate Contracts.

Contractor: Any entity awarded a Contract under a Project Arrangement (PA) by a Participant's Contracting Agency.
Contractor Support Personnel

Persons specifically identified for support Contracts who provide administrative, managerial, scientific, or technical support services to a Participant under a Contract with that Participant that prohibits using information received under the Contract for any purpose other than those authorized under this MOU.

Controlled Unclassified Information

Unclassified Information to which access or distribution limitations have been applied in accordance with applicable national laws or regulations. It could include information that has been declassified but remains controlled. Whether the Information is provided or generated under this MOU or its PAs, the Information will be marked to identify its “in confidence” nature. U.S. export-controlled Information will be marked as “International Traffic in Arms Regulations (ITAR)-Controlled”. AS export-controlled information will be marked as “Australian Export Controlled”.

Cooperative Project Personnel (CPP)

Military members or civilian employees of a Participant assigned to a Joint Project Office (JPO) or a facility of the other Participant under a specific PA who perform managerial, engineering, technical, administrative, Contracting, logistics, financial planning, or other functions in furtherance of a PA.

Defense Purposes

Manufacture or other use in any part of the world by or for the armed forces of either Participant.

Designated Security Authority (DSA)

The security office approved by national authorities to be responsible for the security aspects of this MOU.

Equipment and Material

Any material, equipment, end item, subsystem, component, Special Tooling or test equipment that is either owned by one Participant and provided for use pursuant to a PA or Equipment and Material Transfer Arrangement (E&MTA) by that Participant, or is jointly acquired by both Participants and provided for use in a PA or an E&MTA.

Financial Costs

Any costs that, due to their nature, will be paid using monetary contributions from the Participants.

Foreground Information

Information generated in the performance of an LFCM Activity.
<table>
<thead>
<tr>
<th><strong>Host Participant</strong></th>
<th>The Participant whose nation serves as the location where CPP are assigned for duty pursuant to a PA under this MOU.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Information</strong></td>
<td>Any information provided to, generated in, or used in a LFCM Activity regardless of form or type, including, but not limited to, that of a scientific, technical, business, or financial nature, and also including photographs, reports, manuals, threat data, experimental data, test data, designs, specifications, processes, techniques, inventions, drawings, technical writings, sound recordings, pictorial representations, and other graphical presentations, whether in magnetic tape, computer memory, or any other form and whether or not subject to Intellectual Property Rights or other legal protection.</td>
</tr>
<tr>
<td><strong>Intellectual Property Rights</strong></td>
<td>All copyright and neighboring rights and all rights in relation to inventions (including Patent rights), registered and unregistered trademarks (including service marks), registered and unregistered designs, undisclosed information (including trade secrets and know-how), mask works fixed in semiconductor chip products, layout designs of integrated circuits, geographical indicators, and any other rights resulting from creative activity in the industrial, scientific, literary and artistic fields.</td>
</tr>
<tr>
<td><strong>Invention</strong></td>
<td>Any product or process, in any field of technology, provided it is new, conceived or “first actually reduced to practice” or involves an inventive step and is capable of industrial application. The term “first actually reduced to practice” means the first demonstration, sufficient to establish to one skilled in the art to which the invention pertains, of the operability of an invention for its intended purpose and in its intended environment.</td>
</tr>
<tr>
<td><strong>Land Force Capability Modernization (LFCM)</strong></td>
<td>A cooperative program aimed at enhancing interoperability between U.S. DoD and ADOD systems that also permits cooperation on warfighting requirements and challenges, and complementary efforts/development for mutually beneficial needs across the domains of doctrine, organization, training and materiel, leader development, personnel, and facilities. This may include, but is not limited to, battle command, C4ISR, system architectures, sustainment, unmanned systems, modeling, simulation/training, lethality, survivability, and mobility.</td>
</tr>
<tr>
<td>Term</td>
<td>Definition</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>LFCM Activity</td>
<td>Any activity in support of Section III (SCOPE OF WORK) of this MOU.</td>
</tr>
<tr>
<td>Non-Financial Costs</td>
<td>Any costs that, due to their nature, will be met using non-monetary contributions from the Participants.</td>
</tr>
<tr>
<td>Patent</td>
<td>Legal Protection of the right to exclude others from making, using or selling an invention. The term refers to any and all patents including, but not limited to, Patents of implementation, improvement, or addition; petty Patents; utility models; appearance design Patents; registered designs; and inventor certificates or like statutory protection as well as divisions, reissues, continuations, renewals, and extensions of any of these.</td>
</tr>
<tr>
<td>Participant</td>
<td>A signatory to this MOU represented by its military and civilian personnel. Contractors and Contractor Support Personnel will not be representatives of a Participant under this MOU.</td>
</tr>
<tr>
<td>Parent Participant</td>
<td>The Participant that sends its CPP to the nation of the other Participant pursuant to a PA under this MOU.</td>
</tr>
<tr>
<td>Project Arrangement (PA)</td>
<td>An implementing arrangement concluded after this MOU has entered into effect that specifies the provisions for cooperation for an LFCM Activity between the Participants.</td>
</tr>
<tr>
<td>Project Plan</td>
<td>The document that provides a description of a PA's major events, delivery requirements and milestones that is updated periodically by the Project Officers.</td>
</tr>
<tr>
<td>Project Purposes</td>
<td>Any use by or for a Participant in connection with the activities of a particular PA.</td>
</tr>
<tr>
<td>Special Tooling</td>
<td>Jigs, dies, fixtures, molds, patterns, tapes, gauges, other equipment and manufacturing aids, and all components of these items, which are of such a specialized nature that without substantial modification or alteration their use is limited to the development or production of particular supplies or parts thereof or to the performance of particular services and excluding material, special test equipment, facilities (except foundations and similar improvements necessary for installing Special Tooling), general or special machine tools, or similar capital items.</td>
</tr>
</tbody>
</table>
Third Party

A government other than the government of a Participant and any person or other entity whose government is not the government of a Participant.
2.1 This MOU establishes a comprehensive framework for implementing a program of cooperation on mutually determined topics related to LFCM. This includes research, design, development, test and evaluation, and System Development and Demonstration (SDD). The specific level of cooperation will be determined through discussions conducted by the Participants under this MOU, consistent with their respective national interests.

2.2 The Participants intend to enhance interoperability by cooperating on warfighting concept and capability development, where mutually beneficial, in the areas of doctrine, organization, training and materiel, leader development, personnel and facilities. This may include, but is not limited to, battle command, C4ISR, system architectures, sustainment, unmanned systems, modeling, simulation/training, lethality, survivability and mobility.
SECTION III

SCOPE OF WORK

3.1 The overall work to be carried out under this MOU includes, but is not limited to:

3.1.1 establishing a foundation to maximize land force interoperability;

3.1.2 facilitating and conducting cooperative conceptualization, research, experimentation, design, analysis, development, test and evaluation of land force systems;

3.1.3 promoting a common understanding of each other's capabilities, limitations and operating environments;

3.1.4 providing a mechanism for information exchange and cooperation on land warfare innovations, emerging concepts and technology;

3.1.5 providing guidance to enhance current, emerging and future forces; and

3.1.6 sharing networking strategies to develop interoperability across the spectrum of conflict through combined participation in experimentation and related activities.

3.2 The following mechanisms will be utilized to undertake the LFCM Activities described in paragraph 3.1:

3.2.1 Information Exchange:

3.2.1.1 Information exchange will take place on an equitable basis as mutually determined by the Participants in all areas concerning LFCM. This MOU permits the exchange of Information for any purpose under the scope of this MOU, including, but not limited to, harmonization and alignment of LFCM capability requirements of the Participants and the formulating, developing, and negotiating of any LFCM Activity. Information exchange need not necessarily coincide in time or technical field.

3.2.1.2 Computer databases, computer software or computer software documentation associated with LFCM Activities may be transferred under this MOU in accordance with national procedures, subject to the following limitations:

3.2.1.2.1 Such transfers must be necessary or useful to the conduct of the LFCM Activities as determined by the providing Participant; and
3.2.1.2.2 Such transfers may occur only when the providing Participant has obtained national authority for such release. Such release may be subject to restrictions on use imposed by the providing Participant.

3.2.2 Working Groups (WGs):

WGs may be established to explore, study, and report on specific LFCM issues. A WG will be limited in scope to a single, well defined area and will endeavor to assess the LFCM issue based on Information provided by both Participants in such a way as to arrive at a jointly determined position within a set time limit. Each WG will have its own written Terms of Reference (TOR).

3.2.3 PAs:

Each PA will be subject to the terms of this MOU concerning the objectives, scope of work, sharing of tasks, management, financial arrangements, security classification, E&MT, entry into effect, duration and termination, and any other provisions as required. PAs will conform to the format in Annex A (MODEL PROJECT ARRANGEMENT).

3.2.4 ACTDs:

The Participants recognize that it may be to their mutual advantage to conduct technology demonstrations, such as ACTDs, to evaluate evolving technology and LFCM concepts. The plan for the demonstrations will be documented in a PA.

3.2.5 E&MTAs:

The Participants recognize that it may be necessary or desirable to transfer Equipment and Material for the purpose of implementing this MOU. When E&MTs are performed outside of a PA, the Participants may execute an E&MTA in accordance with Annex C (MODEL EQUIPMENT AND MATERIAL TRANSFER ARRANGEMENT).

3.2.6 Familiarization Visits:

Familiarization visits may occur, in accordance with Section XI (VISITS TO ESTABLISHMENTS).

3.2.7 CPP:

CPP may be assigned pursuant to a PA under this MOU to either a JPO or a facility of the other Participant and will report to their designated supervisor regarding that work.
SECTION IV

MANAGEMENT (ORGANIZATION AND RESPONSIBILITY)

4.1 LFCM Activity will be directed and administered on behalf of the Participants by an organization consisting of a Steering Committee (SC), Project Managers (PMs) and Project Officers (POs) appointed by the Participants. The SC will have overall authority over the PMs. The PMs will have primary responsibility for effective implementation and efficient management of LFCM Activities, and direction of POs for subsequently developed PAs. The Participants may assign military or civilian employees to serve as CPPs in support of PAs.

4.2 The SC will consist of the U.S. Army’s Program Manager Unit of Action (PM UA), and the ADOD Director General Land Development (DGLD). The SC will meet annually, with additional meetings held at the request of either Participant. The representative hosting the meeting will chair the meeting. The Participants will alternate hosting the SC meetings unless otherwise mutually determined. The host Participant will provide administrative support for the meeting at its own expense. Decisions of the SC will be made unanimously. In the event that the SC is unable to reach a timely decision on an issue, each SC representative will refer the issue to their higher authorities for resolution. Ongoing LFCM Activities will continue to be implemented without interruption under the direction of the PMs pending resolution of the issue. The SC’s responsibilities include, but are not limited to:

4.2.1 Exercising executive-level oversight;
4.2.2 Reviewing the status reports submitted by the PMs;
4.2.3 Maintaining oversight of the security aspects of this MOU;
4.2.4 Resolving issues brought forth by the PMs;
4.2.5 Reviewing and forwarding to the Participants for approval recommended amendments to this MOU in accordance with Section XVIII (ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION);
4.2.6 Reviewing and forwarding to the Participants recommendations for the establishment of PAs and E&MTAs;
4.2.7 Monitoring Third Party Sales and Transfers authorized in accordance with Section XIII (THIRD PARTY SALES AND TRANSFERS);
4.2.8 Approving PM plans for the transfer of Equipment and Material provided by a Participant in accordance with Section VIII (EQUIPMENT AND MATERIAL TRANSFERS);
4.2.9 Approving PM plans for the disposal of jointly acquired Equipment and Material under this MOU in accordance with Section VIII (EQUIPMENT AND MATERIAL TRANSFERS); and

4.2.10 Approving the assignment and duties of CPP.

4.3 Program offices will be established in the United States and Australia to manage LFCM Activities. The PM UA will appoint the U.S. PM, and the DGLD will appoint the AS PM, both of whom will be responsible for oversight of LFCM Activities under this MOU. The PMs will be responsible for:

4.3.1 Managing the day-to-day activities associated with this MOU;

4.3.2 Establishing WGs, approving their TOR, and keeping the SC informed;

4.3.3 Recommending LFCM Activities, as described in Section III (SCOPE OF WORK), to the SC for approval;

4.3.4 Referring issues to the SC that cannot be resolved by the PMs;

4.3.5 Developing and recommending amendments to this MOU and its Annexes to the SC;

4.3.6 Ensuring appointment of project security officers;

4.3.7 Ensuring development of and forwarding to the SC a Project Security Instruction (PSI) and a Classification Guide (CG) for the MOU within three months after signature of the MOU, and implementing them upon final approval by the respective DSAs;

4.3.8 Providing status reports to the SC; and

4.3.9 Implementing actions as directed by the SC.

4.4 For each PA, the Participants will each appoint one Project Officer (PO). The POs’ duties will be specified in each PA. However, generally they will be responsible for:

4.4.1 Managing and executing the cost, schedule, performance requirements, and technical and financial aspects in accordance with Section V (FINANCIAL PROVISIONS) of the PA;

4.4.2 Maintaining a list of all equipment and/or material transferred by either Participant under a PA or E&MTA;

4.4.3 Appointing a PA security officer;
4.4.4 Ensuring development of and forwarding to the PMs the CG for the PA and any proposed updates to the MOU PSI within three months after signature of a PA, and implementing them upon final approval by the respective DSAs;

4.4.5 Developing, if required, the Financial Management Procedures Document (FMPD) for approval by the PMs and SC; and

4.4.6 Transmitting a final report through the PMs to the SC six months before the termination date for each PA.

4.5 WGs will be established by the PMs as necessary to examine areas of mutual interest and/or to perform work under specific PAs under this MOU. WGs will consist of representatives from the Participants. Each Participant will have one vote in WG matters, although a Participant may have as many representatives attend WG meetings as the Participant deems necessary. The location and chairmanship of the WG meetings will alternate between the Participants, unless otherwise mutually determined, with the hosting Participant providing, without charge, appropriate meeting facilities, including security and administrative support. WGs will be responsible for:

4.5.1 Developing and submitting a TOR and any required changes to the PMs;

4.5.2 Recommending potential LFCM Activities through the PMs for review and endorsement to the SC;

4.5.3 Interacting with and providing information to other WGs, as directed by the PMs; and

4.5.4 Referring issues to the PMs that cannot be resolved at the WG level.
SECTION V
FINANCIAL PROVISIONS

5.1 This MOU creates no financial commitments regarding individual PAs. Detailed descriptions of the financial provisions for a specific project, including the total cost of the project and each Participant's cost share, will be contained in that PA.

5.2 Each Participant will contribute its equitable share of the full Financial Costs and Non-Financial Costs of a PA, as mutually determined by the Participants and as set out in each PA, including overhead costs, administrative costs, and costs of claims, and each Participant will receive an equitable share of the results of each PA, as mutually determined by the Participants.

5.3 For each PA, the POs will be responsible for establishing the detailed financial management procedures under which the project will operate. These procedures may be specified in an FMPD proposed by the POs and subject to the approval of the PMs and SC.

5.4 Each Participant will perform, or have performed, its tasks and will use its best efforts to perform the tasks within the cost estimates specified in each PA. Each Participant will bear the full costs it incurs for performing, managing, and administering its own activities under this MOU and participation in each PA, including its share of the costs of any Contracts awarded pursuant to paragraph 5.10.

5.5 The following costs will be borne entirely by the Participant incurring the costs or on whose behalf the costs are incurred:

5.5.1 Costs associated with national representation at meetings;

5.5.2 Costs associated with any unique national requirements identified by a Participant; and

5.5.3 Any other costs not expressly stated as shared costs or any costs that are outside the scope of this MOU and its PAs.

5.6 For PAs with shared costs that involve the establishment of a JPO with CPP assignments, the PA will specify the Financial Costs and Non-Financial Costs required to be contributed by each Participant for JPO administration and associated support services including, but not limited to, JPO costs of travel incurred in support of PA efforts, JPO training costs, Contract award, Contract administration, office space, security services, information technology services, communications services, and supplies.
5.7. In addition to the shared costs of JPO administration and associated support services costs described in paragraph 5.6, the costs of CPP assigned to the JPO or a facility of the other Participant will be borne as follows:

5.7.1. The Host Participant will bear the costs of all pay and allowances of its CPP assigned to the JPO. Where CPP are assigned to a facility of the Host Participant, the Host Participant will bear the following costs including, but not limited to, CPP assignment-related administrative and support services costs such as CPP costs of travel incurred in support of PA efforts, CPP-related training costs, office space, security services, information technology services, communications services, and supplies.

5.7.2 The Parent Participant will bear the following CPP-related costs:

5.7.2.1 All pay and allowances of its CPP assigned to the JPO or a facility of the other Participant;

5.7.2.2 Transportation of its CPP, CPP dependents, and their personal property to the JPO location or a facility of the other Participant prior to commencement of the CPP assignment in the JPO or a facility of the other Participant, and return transportation of the foregoing from the JPO location or facility of the other Participant upon completion or termination of the CPP assignment;

5.7.2.3 Compensation for loss of, or damage to, the personal property of its CPP or CPP dependents, subject to the laws and regulations of the Parent Participant's Government; and

5.7.2.4 Preparation and shipment of remains and funeral expenses in the event of the death of its CPP or CPP dependents.

5.8 A Participant will promptly notify the other Participant if available funds will not be adequate to fulfill its obligations as mutually determined under any PA to this MOU, or if it appears that the cost estimates in a PA will be exceeded. The Participants will immediately consult with a view toward continuation on a modified basis.

5.9 For a PA where a Participant contracts on behalf of the other Participant or on behalf of both Participants, the PO will be responsible for establishing the detailed financial management procedures under which the PA will operate prior to the transfer of funds between the Participants. The procedures, which will accord with national accounting and audit requirements of the Participants, will be specified in an FMPD. Each Participant will provide funds in the amounts and at the times set out in the estimated schedule for monetary contributions, as specified in the FMPD.

5.10 For PAs, the Participants recognize that, in performing Contracting responsibilities on behalf of the other Participant, it may become necessary for the Contracting Participant to incur contractual or other responsibilities for the benefit of the other Participant prior to the
receipt of the other Participant’s funds. In such event, the other Participant will make such funds available in such amounts and at such times as required by the Contract or other responsibility and will pay its equitable share, as mutually determined, of any damages and costs that may accrue from the performance or cancellation of the Contract or other responsibility, after consultation within the SC, in advance of the time such payments, damages, or costs are due.

5.11 Each Participant will be responsible for the audit of its activities or its Contractors’ activities pursuant to a PA. A Participant’s audits will be in accordance with its own national practices. For PAs where funds are transferred between the Participants, the receiving Participant will be responsible for the internal audit regarding administration of the other Participant’s funds in accordance with the receiving Participant’s national practices. Audit reports of such funds will be promptly made available by the receiving Participant to the other Participant.
SECTION VI

CONTRACTING PROVISIONS

6.1 If either Participant determines that Contracting is necessary to fulfill its obligations under the scope of work of any PA, that Participant will contract in accordance with its respective national laws, regulations, and procedures. Sources from both Participants’ industries will be allowed to compete on an equal basis for such Contracts.

6.2 When one Participant contracts on its own behalf to perform a task under a PA, it will be solely responsible for its own Contracting, and the other Participant will not be subject to any liability arising from such Contracts.

6.3 If the Participants determine that it is necessary under a PA that one Participant contract on behalf of the other Participant or for both Participants for tasks under that PA, the Contracting Agency will contract in accordance with its national laws, regulations, and procedures. Such contractual arrangements will be detailed in the particular PA. Sources from both Participants’ industries will be allowed to compete on an equal basis for such Contracts. The Contracting Officer will be the exclusive source for providing contractual direction and instructions to Contractors and prospective Contractors. The PMs will be responsible for the coordination of activities relating to this MOU and its PAs and will cooperate with the Contracting Officer in the areas of Contract procedures, Contract negotiation, evaluation of offers, and Contract award. The Contracting Officer will also keep the PMs advised of all financial arrangements with Contractors.

6.4 Upon mutual written consent, consistent with Section II (OBJECTIVES), a Participant may Contract for the unique national requirements of the other Participant.

6.5 For all Contracting activities performed by either Participant, the PMs will be provided a copy of all statements of work prior to the development of solicitations to ensure that they are consistent with the provisions of this MOU and the applicable PA.

6.6 For all Contracting activities performed by either Participant, each Participant’s Contracting Agency will negotiate to obtain the rights to use and disclose Information required by Section IX (DISCLOSURE AND USE OF INFORMATION). Each Participant’s Contracting Agency will insert into its prospective Contracts (and require its Contractors to insert in subcontracts) suitable provisions to satisfy the requirements of this MOU and the specific PA, including Section IX (DISCLOSURE AND USE OF INFORMATION), Section X (CONTROLLED UNCLASSIFIED INFORMATION), Section XII (SECURITY), Section XIII (THIRD PARTY SALES AND TRANSFERS) and Section XVIII (ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION), including suitable provisions to require compliance with the Participants’ respective export control laws and regulations. During the Contracting process, each Participant’s Contracting Officer will advise prospective Contractors of their obligation to notify the Contracting Agency immediately if they are subject to any license or agreement that will restrict that Participant’s freedom to disclose Information or permit its use. The
Contracting Officer will also advise prospective Contractors to employ their best efforts not to enter into any new agreement or arrangement that will result in such restrictions.

6.7  The transfer of export-controlled Information furnished by one Participant will be authorized by the Government of the furnishing Participant only to those Contractors of the other Participant who will limit the end use of the Information received for the sole purpose of furthering the purposes authorized under this MOU or the applicable PA. The Participants will establish legal arrangements with their Contractors to require that their Contractors do not retransfer or otherwise use export-controlled Information for any purpose other than the purposes authorized under this MOU or the applicable PA. Such legal arrangements will also provide that the Contractor will not retransfer the export-controlled Information to another Contractor without the written consent of the Government of the furnishing Participant.

6.8  In the event a Participant's Contracting Agency is unable to secure adequate rights to use and disclose Information as required by Section IX (DISCLOSURE AND USE OF INFORMATION), or is notified by Contractors or prospective Contractors of any restrictions on the disclosure and use of Information, that Participant will notify the other Participant of the restrictions before the Contract or subcontract is signed. The Participants will immediately consult, at the appropriate level, to assess the consequences and determine the way ahead.

6.9  The Contracting Officer will ensure that the PMs are provided with sufficient information concerning the Contract and its execution to enable them to fulfill their relevant responsibilities.

6.10 Should a Participant's Contracting Agency determine that quality assurance services, pricing or cost investigation services are required, such services will be obtained through the responsible national authorities of the Participant within whose territories the performing Contractor or subcontractor is located, consistent with the Details of Agreement Between the Defense Authorities of the United States of America and the Commonwealth of Australia for Mutual Acceptance of Government Quality Assurance, dated November 29, 1994.

6.11 Each Participant will promptly advise the other Participant of any cost growth, schedule delay, or performance problems of any Contractor for which its Contracting Agency is responsible.

SECTION VII

WORK SHARING

7.1  The Participants will work toward the goal that the work to be performed under this MOU and each PA will be shared in proportion to the financial and non-financial contribution of the Participants to the maximum extent practicable, consistent with high technical merit, reasonable cost, and the need to achieve the timely,
economical, and efficient execution of the PA. This work will encompass those requirements contained in Section III (SCOPE OF WORK) of this MOU that are common to the Participants and are funded under this MOU.

7.2 Sources from both nations will be permitted to bid on PA work. Each Participant will encourage its Contractors to provide competitive opportunities to sources from the other Participant to participate in the work of a PA, provided that such participation does not adversely impact the PA.

7.3 No requirement will be imposed by either Participant for work sharing or other industrial or commercial compensation in connection with this MOU that is not in accordance with this MOU or the applicable PA.
SECTION VIII

EQUIPMENT AND MATERIAL TRANSFERS

8.1 For the purpose of carrying out a PA, each Participant may transfer, without charge to the other Participant, such Equipment and Material identified as being necessary for implementing a PA. The PA will provide specific details of any transfer of Equipment and Material. Equipment and Material identified at the time of PA signature will be specified in the PA as set out in Annex A (MODEL PROJECT ARRANGEMENT). Equipment and Material that cannot be identified at the time of PA signature will be documented when identified, in a list to be developed and maintained by the POs. Approval for all E&MTs will be in accordance with national procedures.

8.2 For E&MTAs concluded pursuant to Annex C, each Participant may transfer, without charge to the other Participant, Equipment and Material, in accordance with the model at Annex C (EQUIPMENT AND MATERIAL TRANSFER ARRANGEMENT).

8.3 The receiving Participant of the E&MT, in accordance with the provisions of this MOU and its national laws, regulations, and policies, will provide without charge the results of any testing or evaluation to the other Participant.

8.4 The providing Participant will make every effort to ensure that the Equipment and Material are furnished in a serviceable and usable condition according to the intended purpose. However, the providing Participant makes no warranty or guarantee of fitness of the Equipment and Material for a particular purpose or use, and makes no commitment to alter, improve, or adapt the Equipment and Material, or any part thereof.

8.5 The receiving Participant will maintain any such Equipment and Material in good order, repair, and operable condition. Unless the providing Participant has authorized the Equipment and Material to be expended or otherwise consumed without reimbursement to the providing Participant, the receiving Participant will return the Equipment and Material to the providing Participant in as good condition as received, normal wear and tear excepted, or return the Equipment and Material and pay the cost to restore it. If the Equipment and Material are damaged beyond economical repair, the receiving Participant will return the Equipment and Material to the providing Participant (unless otherwise specified in writing by the providing Participant) and pay the replacement value as computed pursuant to the providing Participant's national laws, regulations, and procedures. If the Equipment and Material are lost or stolen while in the custody of the receiving Participant, the receiving Participant will issue a certificate of loss to the providing Participant and pay the replacement value as computed pursuant to the providing Participant's national laws, regulations, and procedures.
8.6 The providing Participant, at its expense, will deliver the Equipment and Material to the receiving Participant at a mutually determined location. Possession and responsibility for the Equipment and Material will pass from the providing Participant to the receiving Participant at the time of receipt of the Equipment and Material. Any further transportation is the responsibility of the receiving Participant.

8.7 All Equipment and Material that is transferred will be used by the receiving Participant only for the purposes of carrying out this MOU and the applicable PA or E&MTA, unless otherwise consented to in writing by the providing Participant. In addition, in accordance with Section XIII (THIRD PARTY SALES AND TRANSFERS), Equipment and Material will not be retransferred to a Third Party without the prior written consent of the providing Participant.

8.8 The providing Participant will transfer the Equipment and Material for the mutually determined transfer period. The transfer period may be extended by written mutual consent of the Participants provided that the duration of the transfer period will not exceed the effective period of the PA or E&MTA.

8.9 The providing Participant will furnish the receiving Participant such Information as is necessary to enable the Equipment and Material to be used. If the Participants mutually determine that specific training is required for use of Equipment and Material, they will mutually determine the appropriate arrangements for the provision of such training.

8.10 The receiving Participant will inspect and inventory the Equipment and Material upon receipt. The receiving Participant will also inspect and inventory the Equipment and Material prior to its return (unless the Equipment and Material are to be expended or consumed).

8.11 Upon expiration or termination of the transfer period specified in the PA or the E&MTA (taking into account any extension), the receiving Participant will return the Equipment and Material, at its expense, to the providing Participant at a location mutually determined. Possession and responsibility for the Equipment and Material will pass from the receiving Participant to the providing Participant at the time of its receipt. Any further transportation is the responsibility of the providing Participant.

8.12 The receiving Participant will provide written notice of consumption or expenditure of Equipment and Material approved for such consumption or expenditure. In the event the intended consumption or expenditure does not occur, the receiving Participant will, unless otherwise determined by the providing Participant, return the Equipment and Material, at its expense, to the providing Participant to the location mutually determined in the PA or E&MTA. Any further transportation is the responsibility of the providing Participant.
8.13 The Participants will ensure, by all reasonable means, the protection of Intellectual Property Rights in Equipment and Material.

8.14 Equipment and Material transferred to one Participant under an E&MTA or under a PA will be returned to the providing Participant prior to the termination or expiration of this MOU.

8.15 Each Participant waives all claims against the other Participant for damage to or loss of jointly acquired Equipment and Material arising from the performance of official duties. However, if the Participants mutually decide to repair damaged jointly acquired Equipment and Material in order to complete a PA, the cost of such repair will be shared in a manner that results in sharing the total costs of the PA in the proportions established for the Participants' contributions under the PA. In any case, if the Participants mutually determine that damage or loss is caused by reckless acts, reckless omission, willful misconduct or gross negligence of one of the Participants, the costs of any liability, including the cost of repairs, will be borne by that Participant.

8.16 Any Equipment and Material that is jointly acquired on behalf of both Participants for use in a PA will be disposed of during the PA, or when the PA expires or is terminated, as approved or directed by the SC. Jointly acquired Equipment and Material will remain the property of both Participants in the same ratio as Financial Costs and Non-Financial Costs are shared in the PA under which it is acquired. The Participant who has custody of the jointly acquired Equipment and Material will maintain such jointly acquired Equipment and Material in good order and operable condition, normal wear and tear excepted, unless the Participants have mutually determined in writing that it may be expended or otherwise consumed by that Participant in connection with this MOU and applicable PA. If jointly acquired Equipment and Material are damaged or lost while in custody of a Participant, the provisions of this Section will apply. Where a person or entity, other than the Participants (including their personnel), damages jointly acquired Equipment and Material, and the cost of making good such damage is not recoverable from such person or entity, the Participants will share such costs in the same ratios as the financial contributions to the PA.

8.17 Disposal of jointly acquired Equipment and Material may include a transfer of the interest of one of the Participants in such Equipment and Material to the other Participant; the sale or transfer to a U.S. or AS entity; or, the sale or transfer of such Equipment and Material to a Third Party, in accordance with Section XIII (THIRD PARTY SALES AND TRANSFERS) of this MOU. The Participants will share the consideration from jointly acquired Equipment and Material transferred or sold to a Third Party, or other U.S. or AS entity in the same ratio as Financial Costs and Non-Financial Costs are shared in the relevant PA.
SECTION IX

DISCLOSURE AND USE OF INFORMATION

9.1 Both Participants recognize that successful cooperation depends on full and prompt exchange of Information necessary for carrying out each LFCM Activity. The Participants intend to acquire sufficient Information and rights to use such Information to promote the objectives of this MOU. The nature and amount of Information to be acquired will be consistent with the objectives stated in Section II (OBJECTIVE) and Section III (SCOPE OF WORK) of this MOU and any applicable PA. Subject to the rights both Participants are accorded under this MOU, title to Foreground Information generated by a Participant or its Contractor will reside with that Participant and/or its Contractors, in accordance with that Participant's national laws, regulations, and policies. Nothing in this MOU will affect title to Background Information of the Participants or their Contractors. Transfer of such Information to Contractors will be in accordance with each Participant's applicable respective export control laws and regulations.

Information Exchange, WGs, and Familiarization Visits

9.2 The disclosure and use provisions that govern Information exchanges, WGs, and Familiarization Visits authorized in Section III (SCOPE OF WORK) are as follows:

9.2.1 Disclosure: Each Participant, upon request, will disclose to the other Participant any relevant Information, provided that:

9.2.1.1 Such Information is necessary to or useful in a LFCM Activity, with the furnishing Participant determining whether it is "necessary to" or "useful in" the LFCM Activity;

9.2.1.2 Information subject to Intellectual Property Rights may be disclosed only without incurring liability to holders of Intellectual Property Rights;

9.2.1.3 Disclosure is consistent with national disclosure policies and regulations of the furnishing Participant; and

9.2.1.4 Any disclosure or transfer of such Information to Contractors is in accordance with the furnishing Participant's export control laws and regulations.

9.2.2 Use: Use of Information will be for information and evaluation purposes only. Written permission from the furnishing Participant will be required for any other use.
Project Arrangements

9.3 Government Foreground Information.

9.3.1 Disclosure: Government Foreground Information generated by a Participant's military or civilian employees will be disclosed without charge to the other Participant.

9.3.2 Use: Each Participant may use all Government Foreground Information without charge for Defense Purposes only. The Participant generating Government Foreground Information will also retain its rights of use thereto. Any sale or other transfer to a Third Party will be subject to the provisions of Section XIII (THIRD PARTY SALES AND TRANSFERS) of this MOU.

9.4 Government Background Information.

9.4.1 Disclosure: Each Participant, upon request, will disclose to the other Participant any relevant Government Background Information generated by its military or civilian employees, provided that:

9.4.1.1 Such Government Background Information is necessary to or useful in the PA, with the furnishing Participant determining whether it is "necessary to" or "useful in" the PA;

9.4.1.2 Such Government Background Information subject to Intellectual Property Rights may be disclosed only without incurring liability to holders of Intellectual Property Rights;

9.4.1.3 Disclosure is consistent with national disclosure policies and regulations of the furnishing Participant; and

9.4.1.4 Any disclosure or transfer of such Government Background Information to Contractors is in accordance with the furnishing Participant's export control laws and regulations.

9.4.2 Use: Government Background Information disclosed by one Participant to the other may be used without charge by the other Participant for Project Purposes only. However, subject to any Intellectual Property Rights held by other than the Participant. Government Background Information may be used for Defense Purposes by the receiving Participant without charge when the use of such Government Background Information is necessary to enable the use of Foreground Information. The furnishing Participant (after consultation with the receiving Participant) will determine whether such use of Government Background
Information is necessary. The furnishing Participant will retain all its rights with respect to such Government Background Information.

9.5 Contractor Foreground Information.

9.5.1 Disclosure: Contractor Foreground Information generated and delivered by Contractors will be disclosed without charge to the other Participant.

9.5.2 Use: Each Participant may use all Contractor Foreground Information generated and delivered by Contractors of the other Participant without charge for Defense Purposes only. The Participant whose Contractors generate and deliver Contractor Foreground Information will also retain rights of use thereto in accordance with the applicable Contract(s). Any sale or other transfer to a Third Party of Contractor Foreground Information will be subject to the provisions of Section XIII (THIRD PARTY SALES AND TRANSFERS) of the MOU.

9.6 Contractor Background Information.

9.6.1 Disclosure: Any Contractor Background Information (including information subject to Intellectual Property Rights), which is or has been generated outside of an LFCM Activity and delivered by Contractors, will be disclosed to the other Participant provided the following provisions are met:

9.6.1.1 Such Contractor Background Information is necessary to or useful in the PA, with the furnishing Participant determining whether it is "necessary to" or "useful in" the PA;

9.6.1.2 Such Contractor Background Information may be made available without incurring liability to holders of Intellectual Property Rights;

9.6.1.3 Disclosure is consistent with national disclosure policies and regulations of the furnishing Participant; and

9.6.1.4 Any disclosure or transfer of such Contractor Background Information to Contractors is consistent with the furnishing Participant's export control laws and regulations.

9.6.2 Use: Contractor Background Information furnished by one Participant's Contractors and disclosed to the other Participant may be used without charge by the other Participant for Project Purposes only, and may be subject to further restrictions by holders of Intellectual Property Rights. The furnishing Participant will retain all its rights with respect to such Contractor Background Information. Subject to any Intellectual Property Rights held by the furnishing Participant or its Contractors, where the use
of Contractor Background Information is necessary to enable the use of Foreground Information, such Contractor Background Information may be used for Defense Purposes. The furnishing Participant (after consultation with the receiving Participant) will determine whether such use of Contractor Background Information is necessary.

9.7 Jointly Generated Foreground Information.

9.7.1 Disclosure: All jointly generated Foreground Information generated under an LFCM Activity will be disclosed to both Participants promptly and without charge.

9.7.2 Use: Each Participant generating or receiving jointly generated Foreground Information may use or have used such Information without charge only for its Defense Purposes, unless mutually determined otherwise in writing.

9.7.3 Information generated by PA WGs will be treated as jointly generated Foreground Information unless mutually determined otherwise in writing.

9.8 Alternative Uses of Information.

9.8.1 Any Background Information provided by one Participant will be used by the other Participant only for the purposes set out in this MOU, unless otherwise agreed to in writing by the furnishing Participant.

9.8.2 The prior written consent of each Participant will be required for the use of Foreground Information for any purposes other than those provided for in this MOU.

9.9 Intellectual Property Rights.

9.9.1 All unclassified Information subject to Intellectual Property Rights will be identified and marked, and it will be handled as Controlled Unclassified Information in accordance with Section X (CONTROLLED UNCLASSIFIED INFORMATION).

9.9.2 All Classified Information subject to Intellectual Property Rights will be identified, marked and handled in accordance with Section XII (SECURITY).

9.9.3 In addition to Section 10.4 of this MOU, prior to transferring Information subject to Intellectual Property Rights to Contractors, the Participants will ensure the Contractors are legally bound to adhere to such Intellectual Property Rights.
9.10 Inventions and Patents.

9.10.1 Reporting of Inventions. A Participant will disclose to the other Participant any Invention made by its respective employees or Contractors pursuant to work undertaken under this MOU or applicable PA as promptly as possible after the Invention is made. The disclosure will be in the form of a written report listing the inventor(s) and describing the manner and process of making and using the Invention in sufficient technical detail as to enable any person skilled in the art to which it pertains to make and use the Invention.

9.10.2 Title to Inventions. Each Participant will retain title to each Invention made by its respective employees under this MOU or applicable PA.

9.10.2.1 The Participant retaining title to such Inventions will grant to the other Participant at least a royalty-free, nonexclusive, irrevocable license to practice or have practiced worldwide for Defense Purposes by or on behalf of the other Participant such Inventions covered by any resulting Patents.

9.10.2.2 The Participant retaining title to such Inventions may, in its discretion, grant rights in such Inventions covered by any resulting Patents to the other Participant (in addition to the rights granted by 9.10.2.1), or any other person or entity, upon such terms and conditions as it deems appropriate.

9.10.3 Title to Joint Inventions. Title to Inventions made jointly by employees of both Participants will be held jointly by the Participants unless otherwise mutually determined.

9.10.3.1 The Participants may grant rights in such joint Inventions to any other person or entity, upon such terms and conditions, as the Participants mutually determine.

9.10.4 Contractor-Generated Inventions. Title to Inventions made by Contractors will be held in accordance with the terms of the respective Contract. Where any Contract fails to specify how title in any Patent will be held, title will be determined in accordance with the national laws governing Inventions by Contractors of the Participant who awarded the Contract.

9.10.4.1 Contractor-Generated Inventions in Unique National Variants. Where Inventions are made in connection with unique national variants, paid for fully by or on behalf of only one Participant, regardless of who is the Contracting Agency, the Contracting Agency must ensure that the Contract grants to the Participant
funding the national variant any rights as directed by that Participant.

9.10.4.2 Contractor Generated Inventions of Participants. Where a Contract is awarded by a Participant on its own behalf or by a Contracting Agency on behalf of the other Participant or both Participants, the Contract so awarded must ensure that the owner of any Invention made by a Contractor, pursuant to that contract, will grant to the Participants at least a royalty-free, non-exclusive, irrevocable license to practice or have practiced worldwide for Defense Purposes by or on behalf of the Participants the Invention covered by any resulting Patents.

9.10.5 Patent Applications. A Participant having the right to hold title to an Invention may elect to file Patent applications or otherwise seek Patent protection thereon provided it so advises the other Participant of its intention to do so and the countries in which it intends to seek Patent protection within 60 days from the date it reports the Invention to the other Participant.

9.10.5.1 If a Participant initially elects to seek Patent protection, but later decides not to continue seeking Patent protection, or if a Participant decides not to share the costs of seeking Patent protection of a joint Invention, then the other Participant may elect (but is not required) to seek Patent protection on such Invention in those countries in which the Participant has not elected to seek Patent protection.

9.10.5.2 If the other Participant elects to seek Patent protection in those countries, the Participant initially having the right to seek Patent protection on the Invention is deemed to consent to such filing by the other Participant and the Participants will equitably share, as mutually determined by the Participants, any royalties from the licensing of any resulting Patents taking into consideration the expenses incurred by each Participant in securing Patent protection.

9.10.5.3 A Participant will not file or cause to be filed any Patent application outside the United States of America or Australia, or publish or cause to be published any such application or Patent thereon anywhere, without the other Participant's prior written consent where the application contains either:

9.10.5.3.1 the other Participant's Background Information; or

9.10.5.3.2 jointly generated Foreground Information.
9.10.5.4 Patent applications on Inventions which contain Classified Information to be filed under this MOU or any of its PAs, will be protected and safeguarded in accordance with the requirements contained in Section XII (SECURITY) of this MOU.

9.10.6 Patent Prosecution.

9.10.6.1 The expenses attendant to seeking Patent protection as specified above will be borne by the Participant seeking Patent protection. Where both Participants jointly seek Patent protection, the expenses attendant to seeking the Patent protection will be shared equally between the Participants, unless mutually determined otherwise.

9.10.6.2 Each Participant will provide the other Participant with copies of Patent applications it files in Patent offices, along with a power to inspect and make copies of all documents retained in the files of the applicable Patent office that are available for inspection and copying by a Participant seeking Patent protection.

9.10.6.3 A Participant seeking Patent protection will have the right to control the Patent prosecution where it is solely funding the expenses attendant to seeking the Patent protection. Where both Participants are seeking Patent protection, they will jointly control the Patent prosecution if each is funding a portion of the expenses attendant to seeking the Patent protection. The Participants will cooperate with each other in seeking Patent protection.

9.10.7 Maintenance Fees. The fees payable to a Patent office in order to maintain the Patent on an Invention will be paid by the Participant having title to the Patent or will be shared equally if title is held jointly by both Participants. If one Participant decides not to pay the required maintenance fees, it will immediately notify the other Participant, who may pay the maintenance fees if it desires to maintain the enforcement of the Patent. In this case, the Participant who has decided not to pay the maintenance fees will assign its rights to the other Participant.

9.10.8 Infringement. Each Participant will notify the other Participant of any Patent infringement claims made in its territory arising in the course of work performed under any PA of this MOU. Insofar as possible, the other Participant will provide information available to it that may assist in defending the claim. Each Participant will be responsible for handling all
Patent infringement claims made in its territory, and will consult with the other Participant during the handling, and prior to any settlement, of such claims. Unless the Participants otherwise mutually determine in writing, the costs of resolving Patent infringement claims will be handled as follows. The Participants will share in the costs of resolving Patent infringement claims in the same percentage as they share the full Financial Costs and Non-Financial Costs of the applicable PA. If the infringement claim does not arise under a PA, then the Participants will share in the costs of resolving Patent infringement claims equally. The Participants will, in accordance with their national laws and practices, give their authorization and consent for all use and manufacture in the course of work performed under this MOU or a PA of any Invention covered by a Patent issued by their respective countries.
10.1 Except as otherwise provided in this MOU or as authorized in writing by the originating Participant, Controlled Unclassified Information provided or generated pursuant to this MOU will be controlled as follows:

10.1.1 Such Information will be used only for the purposes authorized according to Section IX (DISCLOSURE AND USE OF INFORMATION).

10.1.2 Access to such Information will be limited to personnel whose access is necessary for the permitted use under subparagraph 10.1.1 and will be subject to the provisions of Section XIII (THIRD PARTY SALES AND TRANSFERS).

10.1.3 Each Participant will take all applicable steps, which may include national classification, available to it to keep such information free from further disclosure (including requests under any legislative provisions), except as provided in subparagraph 10.1.2, unless the originating Participant consents in writing to such disclosure. In the event of unauthorized disclosure, or if it becomes probable that the Information may have to be further disclosed under any legislative provisions, immediate notification will be given to the originating Participant.

10.2 To assist in providing the appropriate controls, the originating Participant will ensure that Controlled Unclassified Information is appropriately marked. The Participants will decide, in advance and in writing, on the markings to be placed on the Controlled Unclassified Information. The appropriate markings will be specified in the PSI.

10.3 Controlled Unclassified Information provided or generated pursuant to this MOU will be handled in a manner that ensures control as provided for in paragraph 10.1.

10.4 Prior to authorizing the release of Controlled Unclassified Information to Contractors, the Participants will ensure the Contractors are legally bound to control such Information in accordance with the provisions of this Section.
SECTION XI

VISITS TO ESTABLISHMENTS

11.1 All visits will be in accordance with the Security Agreement.

11.2 Each Participant will permit visits to its Government establishments, agencies and laboratories, and Contractor industrial facilities by employees of the other Participant or by employees of the other Participant’s Contractor(s), provided that the visit is authorized in writing by both Participants and the employees have all necessary and appropriate security clearances and a need to know.

11.3 All visiting personnel will be required to comply with the security regulations of the host Participant. Any Information disclosed or made available to visitors will be treated as if supplied to the Participant sponsoring the visiting personnel, and will be subject to the provisions of this MOU.

11.4 Requests for visits by personnel of one Participant to a facility of the other Participant will be coordinated through official channels, and will conform to the established visit procedures of the host Participant. Requests for visits will bear the name of this MOU and the applicable LFCM Activity.

11.5 Lists of personnel of each Participant required to visit, on a continuing basis, facilities of the other Participant will be submitted through official channels in accordance with recurring international visit procedures.
SECTION XII
SECURITY

12.1 All Classified Information provided or generated pursuant to this MOU will be stored, handled, transmitted, and safeguarded in accordance with the Security Agreement.

12.2 Classified Information will be transferred only through official government-to-government channels or through channels approved in writing by the Designated Security Authorities (DSAs) of the Participants. Such Classified Information will bear the level of classification, denote the country of origin, the conditions of release, and the fact that the information relates to this MOU and the applicable LFCM Activity.

12.3 Each Participant will take all applicable steps available to it to ensure that Classified Information provided or generated pursuant to this MOU is protected from further disclosure, except as permitted by paragraph 12.8, unless the other Participant consents in writing to such disclosure. Accordingly, each Participant will ensure that:

12.3.1 The receiving Participant will not release the Classified Information to any government, national, organization, or any other entity of a Third Party without the prior written consent of the originating Participant in accordance with the procedures detailed in Section XIII (THIRD PARTY SALES AND TRANSFERS);

12.3.2 The receiving Participant will not use the Classified Information for purposes other than those provided for in this MOU and applicable PA;

12.3.3 The receiving Participant will comply with any distribution and access restrictions on Classified Information that are required under this MOU; and

12.3.4 The recipient will not change the national security classification assigned by the furnishing Participant without the prior written consent of the furnishing Participant.

12.4 The Participants will investigate all cases in which it is known or where there are grounds for suspecting that Classified Information provided or generated pursuant to this MOU has been lost or disclosed to unauthorized persons. Each Participant also will promptly and fully inform the other Participant of the details of any such occurrences, of the final results of the investigation, and of the corrective action taken to preclude recurrences.
12.5 The PM will prepare a PSI and a CG for the MOU. The PSI and the CG will describe the methods by which Information will be classified, marked, used, transmitted, and safeguarded. The PSI will be reviewed and a CG will be developed by the PO within three months after the PA enters into effect and in accordance with the Security Agreement. The CG will be subject to regular review and revision with the aim of downgrading the classification whenever this is appropriate. Prior to the transfer of any Classified Information or Controlled Unclassified Information, the PSI and the applicable CG will be approved by the respective DSAs and will be applicable to all Government and Contractor personnel of the Participants.

12.6 The DSA of the Participant that awards a classified Contract pursuant to this MOU will assume responsibility for administering within its territory security measures for the protection of the Classified Information, in accordance with its laws and regulations. Prior to the release to a Contractor, prospective Contractor, subcontractor, or prospective subcontractor of any Classified Information provided or generated under this MOU, the DSA will:

12.6.1 Ensure that such Contractor, prospective Contractor, subcontractor, or prospective subcontractor and their facility or facilities have the capability to protect the Classified Information adequately under each Participant’s respective industrial security program;

12.6.2 Grant a security clearance to the facility or facilities;

12.6.3 Grant a security clearance for all personnel whose duties require access to Classified Information;

12.6.4 Ensure that all persons having access to the Classified Information are informed of their responsibilities to protect the Classified Information in accordance with national security laws and regulations, and provisions of this MOU; and

12.6.5 Ensure that access to the Classified Information is limited to those persons who have a need to know for the purposes of the MOU and any LFCM Activities.

12.7 The DSAs may carry out periodic security inspections of cleared facilities to ensure that the Classified Information is properly protected.

12.8 Contractors, prospective Contractors, subcontractors, or prospective subcontractors who are determined by DSAs to be under financial, administrative, policy, or management control of nationals or entities of a Third Party, may participate in a Contract or subcontract requiring access to Classified Information provided or generated pursuant to this MOU only when enforceable measures are in effect to ensure that nationals or other entities of a Third Party will not have
access to Classified Information. If enforceable measures are not in effect to preclude access by nationals or other entities of a Third Party, the other Participant will be consulted for written approval prior to permitting such access.

12.9 For any facility wherein Classified Information is to be used, the responsible Participant or Contractor will approve the appointment of a person or persons to exercise effectively the responsibilities for safeguarding at such facility the Classified Information pertaining to this MOU. These officials will be responsible for limiting access to Classified Information involved in this MOU to those persons who have been properly approved for access and have a need to know.

12.10 Each Participant will ensure that access to the Classified Information is limited to those persons who possess requisite security clearances and have a specific need for access to the Classified Information in order to participate in this MOU.

12.11 Information provided or generated pursuant to this MOU may be classified up to and including SECRET. Information exchanged or generated pursuant to a PA may, on a case-by-case basis, be classified up to and including TOP SECRET. All Classified Information provided or generated under this MOU will be consistent with the national disclosure policies of the Participants. The existence of this MOU is UNCLASSIFIED and the contents are UNCLASSIFIED. The classification of the existence of any PA or E&MTA and its contents will be stated in that PA or E&MTA.
SECTION XIII

THIRD PARTY SALES AND TRANSFERS

13.1 Except to the extent permitted in paragraph 13.2, the Participants will not sell, transfer title to, disclose, or transfer possession of Foreground Information (or any item produced either wholly or in part from Foreground Information) or jointly acquired or produced Equipment and Material, to any Third Party without the prior written consent of the Government of the other Participant. Furthermore, neither Participant will permit any such sale, disclosure, or transfer, including by the owner of the item, without the prior written consent of the Government of the other Participant. Such consent will not be given unless the Government of the intended recipient consents in writing with the Participants that it will:

13.1.1 not retransfer, or permit the further retransfer of, any Equipment and Material or Information provided; and

13.1.2 use, or permit the use of, the Equipment and Material or Information provided only for the purposes specified by the Participants.

13.2 Each Participant will retain the right to sell, transfer title to, disclose, or transfer possession of Foreground Information that:

13.2.1 is generated solely by either that Participant or that Participant's Contractors in the performance of that Participant's work allocation under Section III (SCOPE OF WORK); and

13.2.2 does not include any Foreground Information or Background Information of the other Participant, and whose generation, test, or evaluation has not relied on the use of Equipment and Material of the other Participant.

13.3 In the event questions arise as to whether the Foreground Information (or any item produced either wholly or in part from the Foreground Information) that a Participant intends to sell, transfer title to, disclose, or transfer possession of to a Third Party is within the scope of paragraph 13.2, the matter will be brought to the immediate attention of the other Participant. The Participants will resolve the matter prior to any sale or other transfer of such Foreground Information (or any item produced either wholly or in part from the Foreground Information) to a Third Party.

13.4 The Participants will not sell, transfer title to, disclose, or transfer possession, grant, donate or transfer usage rights of Equipment and Material or Background Information provided by the other Participant to any Third Party without the prior written consent of the Government of the Participant that provided such Equipment and Material or Information. The providing Participant's Government will be
solely responsible for authorizing such transfers and, as applicable, specifying the method and provisions for implementing such transfers. For Project Equipment or Background Information that has been provided by a furnishing PA Participant to a receiving PA Participant, the Participants recognize that any sale, transfer of title to, disclosure of, or transfer of possession of such Project Equipment or Background Information by the receiving PA Participant to any non-Third Party will be in accordance with the applicable provisions of this MOU, including Section VII (CONTRACTING PROVISIONS), Section VIII (PROJECT EQUIPMENT) and Section IX (DISCLOSURE AND USE OF INFORMATION).

13.5 Consent for Third Party sales and transfers of Foreground Information, jointly acquired or produced Equipment and Material, or any item produced either wholly or in part from Foreground Information will be subject to foreign policy, national security considerations, and national laws, regulations, and policies of the Governments of both Participants. A Participant’s Government’s written approval of the other Participant’s Government’s proposed sale or transfer to a Third Party will take into account their willingness to sell or transfer such Equipment and Material or Information to the same Third Party.
SECTION XIV

LIABILITY AND CLAIMS

14.1 Claims arising under this MOU and any PA will be dealt with in accordance with paragraph 1 of the Chapeau Agreement.

14.2 The Participants will share any costs required to be shared under subparagraph 1(b)(ii) of the Chapeau Agreement in the same proportions as the Financial Costs and Non-Financial Costs are shared in the applicable PA.

14.3 The Participants will share any costs required to be shared under subparagraph 1(b)(iv) of the Chapeau Agreement on the following basis:

14.3.1 For Contracts where one Participant contracts solely on its own behalf, the Participant awarding the Contract will pay the cost of claims arising under that Contract.

14.3.2 For Contracts where one Participant contracts on behalf of the other Participant, the Participant on whose behalf the Contract was awarded will pay the cost of claims arising under that Contract. The Contracting Participant will not indemnify Contractors against third party liability claims, unless otherwise mutually determined in the applicable PA.

14.3.3 For Contracts awarded on behalf of both Participants, the costs of claims arising under such Contracts will be shared in the same proportions as costs are shared in the applicable PA. The Contracting Participant will not indemnify Contractors against third party liability claims, unless otherwise mutually determined in the applicable PA.
SECTION XV

PARTICIPATION OF ADDITIONAL NATIONS

15.1 The Participants recognize that other nations may wish to join this MOU.

15.2 Mutual consent of the Participants will be required to conduct discussions with potential additional participants. The Participants will discuss the arrangements under which another participant might join, including the furnishing of releasable Information for evaluation prior to joining. If the disclosure of Information is necessary to conduct discussions, such disclosure will be in accordance with Section IX (DISCLOSURE AND USE OF PROJECT INFORMATION), Section X (CONTROLLED UNCLASSIFIED INFORMATION), Section XII (SECURITY) and Section XIII (THIRD PARTY SALES AND TRANSFERS).

15.3 The addition of new participants will require amendment to this MOU or the establishment of a new MOU.
SECTION XVI

CUSTOMS DUTIES, TAXES, AND SIMILAR CHARGES

16.1 Customs duties, import and export taxes, and similar charges will be administered in accordance with each Participant's respective laws and regulations. Insofar as existing national laws and regulations permit, the Participants will endeavor to ensure that such readily identifiable duties, taxes, and similar charges, as well as quantitative or other restrictions on imports and exports, are not imposed in connection with work carried out under this MOU.

16.2 Each Participant will use its best efforts to ensure that customs duties, import and export taxes, and similar charges are administered in a manner favorable to the efficient and economical conduct of the work. If any such duties, taxes, or similar charges are levied, the Participant in whose country they are levied will bear such costs as a cost to that Participant over and above that Participant's financial contribution under this MOU.
SECTION XVII

SETTLEMENT OF DISPUTES

Disputes between the Participants arising under or relating to this MOU will be resolved only by consultation between the Participants and will not be referred to a national court, to an international tribunal, or to any other person or entity for settlement.
SECTION XVIII
ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION

18.1 All activities of the Participants under this MOU will be carried out in accordance with their respective national laws and regulations, including their respective export control laws and regulations. The obligations of the Participants will be subject to the availability of funds for such purposes.

18.2 In the event of a conflict between the terms of this MOU, any PA, or E&MTA under this MOU, this MOU will take precedence.

18.3 This MOU, or any arrangement under this MOU, may be amended by the mutual written consent of the Participants.

18.4 This MOU, or any arrangement under this MOU, may be terminated at any time upon the mutual written consent of the Participants. In the event both Participants consent to terminate this MOU or any arrangement under this MOU the Participants will consult prior to the date of termination to ensure termination on the most economical and equitable terms. Termination of this MOU will result in the termination of all arrangements under this MOU.

18.5 Either Participant may terminate this MOU, or any arrangement under this MOU, upon 180 days written notification of its intent to terminate to the other Participant. Such notice will be the subject of immediate consultation by the Participants to mutually determine the appropriate course of action to conclude the activities under this MOU or any arrangement. In the event of such termination, the following rules apply:

18.5.1 If this MOU is terminated, the Participants will continue participation, financial or otherwise, in all LFCM Activities, up to the effective date of termination. Each Participant will make available to the other Participant all Foreground Information generated prior to termination and which has not been provided to the other Participant prior to the termination.

18.5.2 Except as to Contracts awarded on behalf of both Participants, each Participant will be responsible for its own project-related costs associated with termination of a PA. For Contracts awarded on behalf of both Participants, the terminating Participant will pay all Contract modification or termination costs that would not otherwise have been incurred but for the decision to terminate; in no event, however, will a terminating Participant’s total financial contribution, including Contract termination costs, exceed that Participant’s total financial contribution for the PA being terminated.
18.5.3 All Information and rights therein received under the provisions of this MOU or any arrangement prior to the termination of the MOU will be retained by the Participants, subject to the provisions of this MOU.

18.5.4 Additional termination provisions consistent with this Section may be established in the arrangements.

18.6 The respective rights and obligations of the Participants regarding Section VIII (EQUIPMENT AND MATERIAL TRANSFERS), Section IX (DISCLOSURE AND USE OF INFORMATION), Section X (CONTROLLED UNCLASSIFIED INFORMATION), Section XII (SECURITY), Section XIII (THIRD PARTY SALES AND TRANSFERS), Section XIV (LIABILITY AND CLAIMS), Section XVII (DISPUTES), and this Section XVIII (ENTRY INTO EFFECT, AMENDMENT, DURATION, AND TERMINATION) will continue to apply notwithstanding termination or expiration of this MOU or any arrangement under this MOU.

18.7 This MOU, which consists of eighteen (18) Sections and three (3) Annexes, will enter into effect on the date of last signature and will remain in effect for twenty (20) years unless terminated by either Participant. It may be extended by the written mutual determination of the Participants.
The foregoing represents the understandings reached between the Department of Defense of the United States of America and the Department of Defence of Australia upon the matters referred to herein.

SIGNED, in duplicate, in the English language.

FOR THE DEPARTMENT OF DEFENSE OF THE UNITED STATES OF AMERICA:

Signature

Major General Charles A. Cartwright
Name
Program Manager, Future Combat Systems (Brigade Combat Team)
Title
26 July 2006
Date
Washington, DC, USA
Location

FOR THE DEPARTMENT OF DEFENCE OF AUSTRALIA:

Signature

Brigadier Damian S.M. Roche CSC
Name
Military Attaché and Assistant Defence Attaché
Title
26 July 2006
Date
Washington, DC, USA
Location
ANNEX A
MODEL PROJECT ARRANGEMENT
PA NUMBER – (-XXXX*)

TO THE
MEMORANDUM OF UNDERSTANDING
BETWEEN
THE DEPARTMENT OF DEFENSE
OF THE UNITED STATES OF AMERICA
AND
THE DEPARTMENT OF DEFENCE
OF AUSTRALIA
CONCERNING
COOPERATION ON LAND FORCE CAPABILITY
MODERNIZATION

DATED

CONCERNING

(FULL DESIGNATION OF THE PROJECT)

*The U.S. DoD will assign the Project Arrangement Number.
TABLE OF CONTENTS

SECTION	 PAGE

INTRODUCTION
I	 DEFINITIONS AND ABBREVIATIONS
II	 OBJECTIVES
III	 SCOPE OF WORK
IV	 SHARING OF TASKS
V	 BREAKDOWN AND SCHEDULE OF TASKS
VI	 MANAGEMENT
VII	 FINANCIAL PROVISIONS
VIII	 SPECIAL DISCLOSURE AND USE OF INFORMATION
IX	 CLASSIFICATION
X	 PRINCIPAL ORGANIZATIONS INVOLVED
XI	 EQUIPMENT AND MATERIAL TRANSFERS
XII	 SPECIAL PROVISIONS
XIII	 ENTRY INTO EFFECT, DURATION, AND TERMINATION
APPENDIX 1	 COOPERATIVE PROJECT PERSONNEL
APPENDIX 2	 EQUIPMENT AND MATERIAL TRANSFERS

(At a minimum, a PA should include the above sections. If additional topics need to be addressed, sections, annexes, or special provisions should be included as necessary and appropriate.)
INTRODUCTION

This Land Force Capability Modernization (LFCM) Project Arrangement (PA) is entered into pursuant to the Memorandum of Understanding (MOU) between the Department of Defense of the United States of America (U.S. DoD) and the Department of Defence of Australia (ADOD) concerning Cooperation on Land Force Capability Modernization, which entered into effect on (date).

SECTION I

DEFINITIONS AND ABBREVIATIONS

(Define only those terms used in this PA that have not been defined in the MOU.)

SECTION II

OBJECTIVES

The objectives of this PA are:

a. The development of

b. The improvement of

SECTION III

SCOPE OF WORK

The following work will be undertaken under this PA.

a. Develop

b. Evaluate

c. Design, fabricate and test
SECTION IV

SHARING OF TASKS

The sharing of tasks will be as follows:

a. The U.S. DoD will ____________________________

b. The ADOD will ____________________________

c. U.S. DoD and ADOD will jointly ____________________________

SECTION V

BREAKDOWN AND SCHEDULE OF TASKS

(Optional)

(Use this format when the tasks covered under this project may be performed using multiple phases, requiring milestones or decision points.)

The project will proceed according to the following phases and schedule. Note that national priorities may pre-empt mutually determined schedules in PAs.

<table>
<thead>
<tr>
<th>Phase 1</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description of Phase 1</td>
<td>Month X</td>
<td>Month Y</td>
</tr>
</tbody>
</table>

(Milestone 1) (e.g., Transmittal of Feasibility Report)

<table>
<thead>
<tr>
<th>Phase 2</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description of Phase 2</td>
<td>Month X</td>
<td>Month Y</td>
</tr>
</tbody>
</table>

(Milestone 2) (e.g., Decision to proceed to Phase 3)

<table>
<thead>
<tr>
<th>Phase 3</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description of Phase 3</td>
<td>Month X</td>
<td>Month Y</td>
</tr>
</tbody>
</table>

(Milestone 3) (e.g., Evaluation, analysis of results)

(Add as many phases as necessary.)

The final report will be transmitted to the Steering Committee (SC) six months before the termination date for this PA.
SECTION VI

MANAGEMENT

1. The POs are:

   U.S. DoD PO Title/Position _______________________
   Organization _______________________

   ADOD PO Title/Position _______________________
   Organization _______________________

2. Project Offices will be established in _________ (Name of U.S. location) and in _________ (Name of AS location). (The management structure and names, position, organization and address of key personnel.)

3. Particular Management Procedures:

   (Mention only those additional management responsibilities not covered under Section IV (MANAGEMENT (ORGANIZATION AND RESPONSIBILITIES) of the MOU.)

SECTION VII

FINANCIAL PROVISIONS

The Participants estimate that the cost of performance of the tasks under this PA will not exceed ________ U.S. Dollars or ________ AS Dollars.

Cooperative efforts of the Participants over and above the mutually determined tasks set out in the SCOPE OF WORK, SHARING OF TASKS and FINANCIAL PROVISIONS Sections will be subject to amendment to this PA or signature of a new PA.

(If a PA will involve the assignment of CPP, the PA will include a provision that refers to paragraphs 5.6 – 5.7 of the MOU, identifies which Participant is sending or hosting CPP, and specifies the number of CPP to be assigned. In addition, the PA will include the amount of financial and non-financial contributions related to CPP in one of the two alternatives below in this section.)

(If a PA will not involve one Participant contracting for the other or both Participants, and no funds will be exchanged between the Participants, use the
following format for the Financial Arrangements. Both financial and non-financial contributions should be included in the total U.S. DoD and ADOD costs.)

**Alternative 1**

The U.S. DOD tasks will not cost more than: ________ U.S. Dollars or ________ AS Dollars.

The ADOD tasks will not cost more than: ________ AS Dollars or ________ U.S. Dollars.

Or

(If a PA will involve one Participant contracting for the other Participant or both Participants, or the Participants will transfer or exchange funds between them, use the following format for the Financial Arrangements.)

**Alternative 2**

(Cost of performance includes Financial Costs and Non-Financial Costs.)

<table>
<thead>
<tr>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
<th>Year 5</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. DoD</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADOD</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(Using the above table and whatever description is necessary, explain and demonstrate how the PA will be funded. Identify both financial (funds) and non-financial (for example, use of equipment) contributions and identify the amount of funds to be transferred between the Participants, as well as the rate of currency exchange.)

(The Financial Management Procedures Document (FMPD) should be developed by the POs and submitted to the PMs and SC (if appropriate) for approval. The FMPD should include, as a minimum, schedule, handling, funding levels by year, and auditing procedures for monetary contributions anticipated for this PA.)
SECTION VIII

SPECIAL DISCLOSURE AND USE OF INFORMATION PROVISIONS

(OPTIONAL)

(Insert any special disclosure and use of information provisions unique to the PA.)

SECTION IX

CLASSIFICATION

(Select only one of the four following possibilities:)

a. No Classified Information will be exchanged under this PA;

b. The highest level of Classified Information that may be exchanged under this PA is CONFIDENTIAL;

c. The highest level of Classified Information that may be exchanged under this PA is SECRET; or

d. The highest level of Classified Information that may be exchanged under this PA is TOP SECRET.

The existence of this PA is [Insert classification] and its contents are [Insert classification].

SECTION X

PRINCIPAL ORGANIZATIONS INVOLVED

(List the organizations of the Participants.)
SECTION XI

EQUIPMENT AND MATERIAL TRANSFERS
(OPTIONAL)

<table>
<thead>
<tr>
<th>Providing Participant</th>
<th>Receiving Participant</th>
<th>Qty</th>
<th>Description</th>
<th>Part/Stock #</th>
<th>Consumable/Non-Consumable</th>
<th>Return Date</th>
<th>Estimated Replacement Value*</th>
<th>Security Classification</th>
</tr>
</thead>
</table>

* Estimated Replacement Value is a good faith estimate of the replacement value at the time of the loan.

(NOTES:

1. In the event that the cooperative efforts under the PA requires the provision of Equipment and Material to either Participant, a list of such Equipment and Material must be developed in general accordance with the proceeding table. (Equipment and Material that cannot be identified at the time of PA signature will be documented, when identified, in a list to be developed and maintained by the PM in the format above.)

2. If jointly acquired Equipment and Material is an aspect of the cooperative effort under the PA, terms and conditions for the disposal of such jointly acquired Equipment and Material must be included in the PA.)

SECTION XII

SPECIAL PROVISIONS

(Identify any procedures, specifications, or other necessary attributes of the project not delineated in other Sections).
SECTION XIII
ENTRY INTO EFFECT, DURATION AND TERMINATION

This Project Arrangement, a project under the Memorandum of Understanding between the Department of Defense of the United States of America and the Department of Defence of Australia concerning Cooperation on Land Force Capability Modernization, will enter into effect on the date of last signature by the Participants, and will remain in effect for ___ years unless terminated.

FOR THE DEPARTMENT OF DEFENSE OF THE UNITED STATES OF AMERICA:

<table>
<thead>
<tr>
<th>Signature</th>
<th>Name</th>
<th>Title</th>
<th>Date</th>
<th>Location</th>
</tr>
</thead>
</table>

FOR THE DEPARTMENT OF DEFENCE OF AUSTRALIA:

<table>
<thead>
<tr>
<th>Signature</th>
<th>Name</th>
<th>Title</th>
<th>Date</th>
<th>Location</th>
</tr>
</thead>
</table>
ANNEX B

COOPERATIVE PROJECT PERSONNEL (CPP)

ASSIGNMENT OF LAND FORCE CAPABILITY MODERNIZATION

COOPERATIVE PROJECT PERSONNEL

1. Purpose and Scope:

1.1 This Annex establishes the provisions that will govern the conduct of Cooperative Project Personnel (CPP). The Parent Participant will assign military members or civilian employees to the Joint Project Office (JPO) or other office or facility in accordance with Section IV (MANAGEMENT) and this Annex. CPP will be able to perform all the responsibilities assigned to them under this MOU and the relevant PA. Commencement of assignments will be subject to any requirements that may be imposed by the Host Participant or its Government regarding acceptance of CPP, such as, but not limited to, visas and visit request documentation. The Participants will mutually determine the length of tour for the positions at the time of initial assignment.

1.2 CPP will be assigned to a JPO or other office or facility for PA work and will report to their designated supervisor regarding that work. The POs will be responsible for the creation of a document describing the duties of each CPP position, which will be subject to approval by the SC. CPP will not act as liaison officers on behalf of the Parent Participant. CPP may act from time to time on behalf of their respective SC member if the latter so authorizes in writing.

1.3 CPP will not be assigned to command or other positions that would require them to exercise responsibilities that are reserved by law or regulation to an officer or employee of the Host Participant's Government.

2.0 Security:

2.1 The Participants will ensure CPP have the minimum level of security clearance required, if any, to permit them to have access to Classified Information and facilities in which Classified Information is used in accordance with the Project Security Instruction (PSI) and Classification Guide (CG). Access to Classified Information and facilities in which Classified Information is used will be consistent with, and limited by, Section II (OBJECTIVES) and Section III (SCOPE OF WORK) of this MOU and will be kept to the minimum required to accomplish the work assignments.

2.2 The Parent Participant will file visit requests for the CPP through prescribed channels in compliance with the Host Participant's procedures. As part of the visit request procedures, the Parent Participant will cause security assurances to be filed,
through the Parent Government's embassy located in the Host Participant's country, specifying the security clearances for the CPP being assigned.

2.3 The Host Participant and Parent Participant will use their best efforts to ensure that CPP assigned to a JPO or other office or facility are aware of, and comply with, applicable laws and regulations as well as the requirements of Section IX (DISCLOSURE AND USE OF INFORMATION), Section X (CONTROLLED UNCLASSIFIED INFORMATION), Section XI (VISITS TO ESTABLISHMENTS), Section XII (SECURITY), and Section XVIII (ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION) of this MOU and the provisions of the applicable PSI and CG. Prior to commencing assigned duties, CPP will, if required by the Host Government's laws, regulations, policies, or procedures, sign a certification concerning the conditions and responsibilities of CPP.

2.4 CPP will at all times be required to comply with the security and export control laws, regulations, and procedures of the Host Government. Any violation of security procedures by CPP during their assignment will be reported to the Parent Participant for appropriate action. CPP committing violations of security and export control laws, regulations, or procedures during their assignments may be withdrawn from the project with a view toward appropriate administrative or disciplinary action by the Parent Participant.

2.5 All Classified Information made available to CPP will be considered as Classified Information furnished to the Parent Participant, and will be subject to all provisions and safeguards provided for in Section XII (SECURITY), the PSI, and CG.

2.6 CPP will not have personal custody of Classified Information or Controlled Unclassified Information unless approved by the Host Participant and as authorized by the Parent Participant. They will be granted access to such Information in accordance with Section X (CONTROLLED UNCLASSIFIED INFORMATION), Section XII (SECURITY), and the PSI during normal duty hours at the JPO or other office or facility and when access is necessary to perform PA work.

2.7 CPP assigned to a JPO or other office or facility will not serve as a conduit between the Host Participant and Parent Participant for requests and/or transmission of Classified Information or Controlled Unclassified Information unless specifically authorized by the PSI.

3.0 Technical and Administrative Matters:

3.1 Consistent with Host Government's laws and regulations, and subject to applicable multilateral or bilateral agreements or arrangements, CPP will be subject to the same restrictions, conditions, and privileges as Host Participant personnel of comparable rank and in comparable assignments. Further, to the extent authorized
by Host Government’s laws and regulations, and any applicable multilateral or bilateral agreements or arrangements, CPP and their authorized dependents will be accorded:

3.1.1 exemption from any Host Government’s tax upon income received from the Parent Participant; and

3.1.2 exemption from any Host Government’s customs and import duties or similar charges levied on items entering the country for their official or personal use, including their baggage, household effects, and private motor vehicles.

3.2 On arrival, CPP will be provided briefings arranged by the JPO or other office or facility about applicable laws, orders, regulations, and customs and the need to comply with them. CPP will also be provided briefings arranged by the JPO or other office or facility regarding entitlements, privileges, and obligations such as:

3.2.1 Any medical and dental care that may be provided to CPP and their authorized dependents at Host Participant medical facilities, subject to the requirements of applicable laws, regulations, and any applicable multilateral or bilateral agreements or arrangements;

3.2.2 Purchasing and patronage privileges at military commissaries, exchanges, theaters, and clubs for CPP and their authorized dependents;

3.2.3 Subject to the requirements of applicable laws, regulations, and provision by any applicable multilateral or bilateral agreements or arrangements, the Host Participant will provide if available, housing and messing facilities for CPP and their authorized dependents on the same basis and priority as for its own personnel;

3.2.4 Paying messing and housing charges to the same extent as Host Participant personnel. At locations where facilities are not provided by the Host Participant for its own personnel or facilities are not available, the Parent Participant will make suitable arrangements for its CPP; and

3.2.5 Paying motor vehicle liability insurance coverage in accordance with the laws and regulations applicable in the area where they are residing. In case of claims involving the use of private motor vehicles by CPP, the recourse will be against such insurance.

3.3 The PO, through the JPO or other office or facility, will, in consultation with the CPP, establish standard operating procedures for CPP in the following areas:

3.3.1 Working hours, including holiday schedules;
3.3.2 Leave authorization, consistent to the extent possible with the military and civilian personnel regulations and practices of the Host Participant and Parent Participant;

3.3.3 Dress regulations, consistent to the extent possible with the military and civilian personnel regulations and practices of the Host Participant and Parent Participant;

3.3.4 Performance evaluations, recognizing that such evaluations will be rendered in accordance with the Parent Participant's military or civilian personnel regulations and practices; and

3.3.5 Wearing of a building or installation pass or badge. CPP will be required to wear in clear view, when required by security procedures, a U.S. DoD or similar building or installation pass or badge that clearly identifies CPP. CPP will not be provided nametags, codes or titles that could imply CPP are U.S. DoD persons.

3.4 CPP committing an offense under the laws of the Government of the Host Participant or Parent Participant may be withdrawn from the project with a view toward further administrative or disciplinary action by the Parent Participant. Disciplinary action, however, will not be taken by the Host Participant against CPP, nor will the CPP exercise disciplinary powers over the Host Participant's personnel. In accordance with Host Participant's Government laws and regulations, the Host Participant will assist the Parent Participant in carrying out investigations of offenses involving CPP.

3.5 During their assignment, CPP will not be placed in the following duty status or environments unless it is consented to in writing by the Parent Participant:

3.5.1 Areas of political sensitivity where their presence may jeopardize the interests of either the Host Participant or Parent Participant, or where, in the normal course of their duty, they may become involved in activities that may embarrass either Participant;

3.5.2 Deployments in non-direct hostility situations, such as UN peacekeeping or multi-national operations, or third countries; and

3.5.3 Duty assignments in which direct hostilities are likely. Should a JPO or other office or facility to which CPP are assigned become involved unexpectedly in hostilities, assigned CPP will not be involved in the hostilities. Any such CPP approved by the Parent Participant for involvement in hostilities will be given specific guidance as to the conditions under which the assignment will be carried out by the appropriate authorities of the Host Participant and Parent Participant.
APPENDIX 1

COOPERATIVE PROJECT PERSONNEL POSITION DESCRIPTION

1. Position:
   a. Title: Cooperative Project Personnel

2. Position Location:

3. Security Clearance Level Required for the Position:

4. Qualifications/Skills Required for Position: *(Insert appropriate data, e.g., Accredited degree in a scientific or related subject, land staff and/or operational experience in land systems. Military specialty similar to U.S. FCS Product Manager and/or acquisition engineering experience.)* The CPP will perform the following tasks and responsibilities as mutually determined by the Project Managers (PMs).

5. General Categories of Information to which access will be required: *(Insert appropriate categories, e.g., Provided oral and visual access to information required to perform the duties outlined in this position description.)*

6. Description of Specific Duties:
   a. CPP will be primarily responsible for *(Insert responsibilities, e.g., coordinating the administration of the LFCM MOU).* CPP will require information access to *(Insert specific information access requirements, e.g., research, development and engineering programs involving manned systems):*
   
   b. Identify specific duties;
   
   c. The CPP requires access to computer word processing systems for preparing reports;
   
   d. Identify anticipated travel requirements and locations;
   
   e. The CPP will attend technical meetings and symposiums as required in performance of assigned duties;
   
   f. Identify reporting requirements *(e.g., Provide a monthly summary of the U.S. /AS LFCM programs that are undertaken as separate PA's under the MOU)* and any detail requirement *(e.g., This report is to cover upgrade plans and program execution, associated technology programs in the ADOD, U.S. DoD, industry, and in-service support and engineering issues. It should also include forecasts of forthcoming trials, tests and program reviews.)*

59
g. Attend AS and U.S. project reviews and provide a summary report of PA activities at that venue as required;

h. In support of the PA advise the PM on respective national procurement and fielding policy, support and logistics doctrine and organization; and

i. Provide administrative support and coordination for the SC and other project meetings. In particular, to:

(1) Request inputs from the PA WGs at least two weeks prior to each meeting;

(2) Provide written briefs to the PM at least one week prior to each meeting;

(3) Provide draft minutes for each meeting within 10 days;

(4) Provide written briefs on PA activities to the PM every six weeks;

(5) Coordinate with key players in all PAs so as to ensure timely progress;

(6) Facilitate routing requests for information from both sides regarding PAs; and

(7) Attend PA meetings and provide administrative support where necessary.
ANNEX C

MODEL EQUIPMENT AND MATERIAL TRANSFER ARRANGEMENT

E&MTA NUMBER (EMT-XXXX*)

TO THE

MEMORANDUM OF UNDERSTANDING

BETWEEN

THE DEPARTMENT OF DEFENSE

OF THE UNITED STATES OF AMERICA

AND

THE DEPARTMENT OF DEFENCE

OF AUSTRALIA

CONCERNING

COOPERATION ON LAND FORCE CAPABILITY

MODERNIZATION

BETWEEN

(Insert titles of the Organizations participating in the transfer.)

*The U.S. DoD will assign the E&MTA number.
INTRODUCTION

This Equipment and Material Transfer Arrangement (E&MTA) is entered into pursuant to the Memorandum of Understanding between the Department of Defense of the United States of America and the Department of Defence of Australia concerning Cooperation on Land Force Capability Modernization (the “LFCM MOU”), which entered into effect on (Insert effective date of the LFCM MOU). This E&MTA is executed by authorized representatives of the providing and receiving Participants pursuant to Section VIII (EQUIPMENT AND MATERIAL TRANSFERS) of the LFCM MOU.

SECTION I

DESCRIPTION AND QUANTITY

1.1 The following Equipment and Material will be transferred by the providing Participant to the receiving Participant:

<table>
<thead>
<tr>
<th>Providing Participant</th>
<th>Receiving Participant</th>
<th>Qty</th>
<th>Description</th>
<th>Part/Stock #</th>
<th>Consumable/Non-Consumable</th>
<th>Return Date</th>
<th>Estimated Replacement Value *</th>
<th>Security Classification</th>
</tr>
</thead>
</table>

*(Fill in as appropriate)*

* Estimated replacement value is a good faith estimate of the replacement value at the time of the loan.

1.2 *(Choose one of the following alternatives, or use both if both situations apply.)*

*Alternative A – Use when return of Equipment and Material is planned.*

None of the Equipment and Material identified in paragraph 1.1 is intended to be consumed or expended during the course of the LFCM Activities described in paragraph 2.1.1.

*Alternative B – Use when return of Equipment and Material is not planned due to its consumption during the activity.*

The Equipment and Material described in paragraph 1.1 is intended to be consumed or expended during the course of the LFCM Activities described in paragraph 2.1.1.
SECTION II

PURPOSE

2.1 The purpose of this E&MTA is to support the following LFCM Activities.

2.1.1 *(Fill in as appropriate)*

SECTION III

MANAGEMENT AND RESPONSIBILITIES

3.1 Each Participant will establish a point of contact (POC) who will be responsible for implementing this E&MTA.

3.1.1 For the providing Participant the POC is *

3.1.2 For the receiving Participant the POC is *

- Insert the appropriate names, title/office symbols, addresses, and telephone numbers of the individuals assigned to implement the E&MTA.

3.2 Responsibilities of the Providing Participant

3.2.1 Transfer of the Equipment and Material – The providing Participant will transfer the Equipment and Material listed above for the duration of the transfer period specified in paragraph 6.4 unless extended by mutual written consent.

3.2.2 Equipment and Material Delivery – The providing Participant will deliver the Equipment and Material *(specify arrangements)*. Possession and responsibility for the Equipment and Material will pass from the providing Participant to the receiving Participant at the time of receipt of the Equipment and Material at the mutually determined location specified. Any further transportation is the responsibility of the receiving Participant unless otherwise specified in this paragraph.

3.2.3 Information – The providing Participant will furnish the receiving Participant such information as is necessary to enable the Equipment and Material to be used in the activities described in paragraph 2.1.1 in accordance with Section IX *(DISCLOSURE AND USE OF INFORMATION)* of the MOU.

3.3 Responsibilities of the Receiving Participant
3.3.1 Inspection and Inventory — The receiving Participant will inspect and inventory the Equipment and Material upon receipt. The receiving Participant will also inspect and inventory the Equipment and Material prior to its return to the providing Participant, unless the Equipment and Material is consumed in accordance with paragraph 3.3.2.

3.3.2 (Choose one of the following alternatives, or use both if both situations apply.)

Alternative A — Use when return of Equipment and Material is planned.

Return of Equipment and Material — Upon expiration or termination of the transfer period specified in paragraph 6.4 (taking into account any approved extensions by the providing Participant), the receiving Participant will return the Equipment and Material to the providing Participant (specify arrangements). Possession and responsibility for the Equipment and Material will pass from the receiving Participant to the providing Participant at the time of receipt of the Equipment and Material at the mutually determined location specified. If the Equipment and Material is lost, unintentionally destroyed, or damaged beyond economical repair, while in the custody of the receiving Participant, the receiving Participant will issue a certificate of loss/destruction/irreparable damage to the providing Participant.

Alternative B — Use when return of Equipment and Material is not planned due to its consumption during the activity.

Consumption of Equipment and Material — It is intended that the receiving Participant will consume the Equipment and Material specified in paragraph 1.1 during the course of the activities described in paragraph 2.1.1. If this does occur, the receiving Participant will provide written notice of its consumption to the providing Participant. In the event consumption does not occur prior to the end of the transfer period specified in paragraph 6.4, the receiving Participant will return the Equipment and Material to the providing Participant (specify arrangements). Possession and responsibility for the Equipment and Material will pass from the receiving Participant to the providing Participant at the time of receipt of the Equipment and Material at the mutually determined location specified. If the Equipment and Material is lost, unintentionally destroyed, or damaged beyond repair prior to its intended consumption while in the custody of the receiving Participant, the receiving Participant will issue a certificate of loss/destruction/irreparable damage to the providing Participant.

3.4 This E&MTA provides only for transfer of Equipment and Material associated with the activities described in paragraph 2.1.1. Signature of this E&MTA does not imply any commitment by a Participant to participate in any activities beyond the E&MT described herein.
SECTION IV

SPECIAL PROVISIONS

(Optional)

4.1 (Insert any special provisions as required.)

SECTION V

CLASSIFICATION

5.1 (Insert only one of the two following paragraphs: note that one of these two options must be selected.)

a. No classified Equipment and Material will be transferred under this E&MTA.

b. The highest level of classified Equipment and Material transferred under this E&MTA is CONFIDENTIAL.

c. The highest level of classified Equipment and Material transferred under this E&MTA is SECRET.

SECTION VI

MODIFICATION, TRANSFER PERIOD AND TERMINATION

6.1 The provisions of this E&MTA may be amended or extended in accordance with Section XVIII of the LFCM MOU.

6.2 The Equipment and Material Transfer described in this E&MTA may be terminated in accordance with Section XVIII of the LFCM MOU. Additionally, this E&MTA may be terminated unilaterally by the providing Participant at any time.

6.3 Responsibilities regarding security and protection against unauthorized use, disclosure, or transfer that accrued prior to termination or expiration of the transfer period will continue to apply without limit of time in accordance with Section XVIII (ENTRY INTO EFFECT, AMENDMENT, DURATION AND TERMINATION) of the LFCM MOU.

6.4 The transfer period for the Equipment and Material described herein begins on the date of the last signature below, and unless terminated or extended, will continue until (enter date or amount of time).
<table>
<thead>
<tr>
<th>Signature</th>
<th>Signature</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name</td>
<td>Name</td>
</tr>
<tr>
<td>Title</td>
<td>Title</td>
</tr>
<tr>
<td>Date</td>
<td>Date</td>
</tr>
<tr>
<td>Location</td>
<td>Location</td>
</tr>
</tbody>
</table>