

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Resource Summary (\$ in thousands)

| Appropriations | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|--------------------|----------------|------------|-----------------|
| American Positions | 336 | 337 | 339 |
| Funds | 64,183 | 64,183 | 73,065 |

Program Description

The Bureau of Intelligence and Research (INR) is a member of the U.S. Intelligence Community. INR provides all-source intelligence support to the Secretary of State and other State Department policymakers, including ambassadors, special negotiators, country directors, and desk officers. The INR Assistant Secretary is responsible for intelligence analysis, and coordination of intelligence activities in support of diplomacy.

The Secretary's global agenda determines INR's priorities. INR civil service and foreign service officers analyze information from all sources. From piracy off the Somali coast and nuclear proliferation in Iran and North Korea, to narco-violence in Mexico, new cyber threats, and infectious diseases – INR provides policymakers with up-to-the-minute information on fast breaking events and analyzes longer trends and emerging issues.

INR ensures that intelligence informs wise foreign policy decisions and that intelligence activities support America's foreign policy objectives. Its ability to carry out that mission rests on three pillars:

All-Source Analysis: Through timely, tailored analytic assessments, briefings, maps, opinion research, and other work, INR provides diplomats with intelligence and analysis that informs their thinking and decisions.

Intelligence Policy and Coordination: The Bureau injects the Department's perspective into the collection of intelligence and intelligence-related activities to ensure they support U.S. foreign policy and reflect the Department's needs.

Analytic Outreach: INR is the Executive Agent for Analytic Outreach for the Intelligence Community (IC). Its program of workshops, seminars, and studies infuses into INR analysis and policymaker calculus the perspectives of outside experts from the private sector, academia, and non-governmental organizations on the most challenging foreign policy and intelligence issues of the day.

INR is the Department's principal liaison with the Office of the Director of National Intelligence (ODNI). Since the creation of the ODNI, there have been many changes in the IC – more attention to customer needs, new standards for information sharing, and initiatives regarding cyber security, insider threat detection, and analytic collaboration and standards. INR participates in a wide variety of working groups and committees, and INR analysts participate in the drafting of IC assessments and analyses, including the President's Daily Briefing.

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Priorities in FY 2012 include:

- Track and analyze issues that may undermine efforts to promote peace and security such as terrorism, the spread of WMD, and trafficking in humans and illicit drugs;
- Provide all-source analyses and assessments that examine trends in governance, democracy, and human rights and assess domestic policies and leadership performance in countries of interest;
- Support cyber-space activities within the Department of State;
- Serve as the Executive Agent of the Director of National Intelligence to promote, facilitate, and implement outreach to non-U.S. Government experts to inform the IC's analytic work;
- Play a key role in the IC to optimize intelligence collection and requirements so that current and future diplomatic information needs are met, resulting in enhanced intelligence support for policymakers;
- Serve as a leader in the U.S. Government for foreign public opinion research to inform the U.S. Government's public diplomacy initiatives;
- Increase collaboration and information sharing on humanitarian issues and complex emergencies worldwide through the interagency Humanitarian Information Unit;
- Strengthen analytic tradecraft to produce more cogent, rigorous and accurate assessments;
- Create and maintain a diverse and agile workforce through recruitment, training, and professional development in support of the national security mission;
- Enhance protection of sensitive compartmented information whether it resides on paper or in electronic media;
- Enhance enterprise audit and insider threat detection capabilities; and
- Enhance information sharing, operational effectiveness and decision making via e-Intel which provides Top Secret information to cleared policy makers at their desktops.

Justification of Request

The Department's FY 2012 request of \$73.065 million for the Bureau of Intelligence and Research includes an increase of \$386,000 to maintain current services, a decrease of \$388,000 in efficiency savings, and an increase of \$8.884 million in program changes, compared to the FY 2010 level of \$64.183 million.

Foreign Public Opinion Surveys and Media Analysis: \$193,000 including 1 position

Helping to root out terrorism and create a viable government in Afghanistan is one of the U.S. Government's top foreign policy and national security priorities. This civil servant position will commission additional public opinion polls and provide additional analyses of public opinion in Afghanistan to U.S. officials. Currently, INR has one employee dedicating less than half of their time to public opinion research and analysis in Afghanistan. It is critical that U.S. policy makers have the most useful, accurate and updated information available to make informed policy decisions about a top priority, geostrategic country battling insurgents and extremists with U.S. assistance.

Counterterrorism Support: \$141,000 including 1 position

This civilian position will be INR's counterterrorism (CT) analytic tradecraft referent specifically responsible for developing, refining and applying specific analytic tradecraft and methodological expertise to enhance CT analysis and to promote best practices. These resources are required to implement the President's direction to "take further steps to enhance the rigor and raise the standard of tradecraft of intelligence analysis, especially analysis designed to uncover and prevent terrorist plots."

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Enterprise Audit and Insider Threat Detection: \$3.55 million

These resources will be used to establish counterintelligence analysis capability to detect and analyze anomalous behavior in support of the insider threat program. The funds will be used to provide hardware and software to support initial audit generation, collection, and monitoring capabilities for a limited set of critical intelligence information; hardware to support audit sharing capability on a selected set of information resources; limited audit data storage capability; limited automation of insider threat data feeds into a core analytical application to proactively identify insider threats; and an insider threat computer-based training program.

Countering Violent Extremism Program: \$5 million

INR will use these resources to oversee and fund a program evaluation of government-wide Countering Violent Extremism (CVE) programs. INR will award a contract for this study to a non-governmental, research-oriented organization that will identify and use private sector marketing expertise on research methodologies. The program evaluation will start with a pilot study in at least one country over the course of one year and will include an inventory of government CVE programs operating within the surveyed countries. It will evaluate all agencies' programs, with a focus on Department of Defense, Department of State, Broadcasting Board of Governors, and Intelligence Community programs. OMB will review the results of the study and expect the Department of State and other agencies to use them as a baseline for incorporating CVE performance measures and goals into future budget requests.

Resource Summary

| | Positions | | | | Funds (\$ in thousands) | | | |
|---|-----------|--------|----------|-----|-------------------------|-------------------|----------------------|----------------|
| | American | | Overseas | FSN | Pos Total | Bureau Managed | American Salaries | Funds Total |
| | CS | FS Dom | | | | | | |
| FY 2010 Actual | 275 | 61 | 0 | 0 | 336 | 17,777 | 46,406 | 64,183 |
| FY 2011 CR | 276 | 61 | 0 | 0 | 337 | 17,777 | 46,406 | 64,183 |
| FY 2012 Built-in Changes | | | | | | | | |
| Efficiency Savings | 0 | 0 | 0 | 0 | 0 | (388) | 0 | (388) |
| Domestic Inflation | 0 | 0 | 0 | 0 | 0 | 278 | 0 | 278 |
| Overseas Price Inflation | 0 | 0 | 0 | 0 | 0 | 108 | 0 | 108 |
| Total Built-in Changes | 0 | 0 | 0 | 0 | 0 | (2) | 0 | (2) |
| FY 2012 Current Services | 276 | 61 | 0 | 0 | 337 | 17,775 | 46,406 | 64,181 |
| FY 2012 Program Changes | | | | | | | | |
| Countering Violent Extremism | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 5,000 |
| Counterterrorism Support | 1 | 0 | 0 | 0 | 1 | 15 | 126 | 141 |
| Enterprise Audit and Insider Threat Detection | 0 | 0 | 0 | 0 | 0 | 3,550 | 0 | 3,550 |
| Foreign Public Opinion Surveys and Media Analysis | 1 | 0 | 0 | 0 | 1 | 67 | 126 | 193 |
| Total Program Changes | 2 | 0 | 0 | 0 | 2 | 8,632 | 252 | 8,884 |
| FY 2012 Request | 278 | 61 | 0 | 0 | 339 | 26,407 | 46,658 | 73,065 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Staff by Program Activity (positions)

| Bureau of Intelligence and Research | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|--|-------------------|---------------|--------------------|
| Conduct of Diplomatic Relations | 293 | 294 | 296 |
| Intelligence and Research | 293 | 294 | 296 |
| Domestic Administrative Support | 21 | 21 | 21 |
| Domestic Administrative Management | 10 | 10 | 11 |
| Domestic Financial Services | 5 | 5 | 5 |
| Domestic General Services | 3 | 3 | 2 |
| Domestic Personnel Services | 3 | 3 | 3 |
| Information Resource Management | 10 | 10 | 10 |
| Corporate Information Systems and Services | 10 | 10 | 10 |
| Policy Formulation | 12 | 12 | 12 |
| Bureau Direction | 12 | 12 | 12 |
| Total | 336 | 337 | 339 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Funds by Program Activity (\$ in thousands)

| Bureau of Intelligence and Research | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|--|-------------------|---------------|--------------------|
| Conduct of Diplomatic Relations | 43,377 | 43,377 | 48,737 |
| Intelligence and Research | 43,377 | 43,377 | 48,737 |
| Domestic Administrative Support | 3,178 | 3,178 | 3,174 |
| Domestic Administrative Management | 1,231 | 1,231 | 1,225 |
| Domestic Financial Services | 670 | 670 | 667 |
| Domestic General Services | 543 | 543 | 544 |
| Domestic Personnel Services | 734 | 734 | 738 |
| Information Resource Management | 9,881 | 9,881 | 13,500 |
| Corporate Information Systems and Services | 9,118 | 9,109 | 12,714 |
| Infrastructure Systems | 763 | 772 | 786 |
| Policy Formulation | 2,108 | 2,108 | 1,960 |
| Bureau Direction | 2,108 | 2,108 | 1,960 |
| Public Diplomacy | 5,639 | 5,639 | 5,694 |
| Public Diplomacy - Program Costs | 5,639 | 5,639 | 5,694 |
| Total | 64,183 | 64,183 | 73,065 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Program Activities

| Department Of State | Positions | | | Funds (\$ in thousands) | | | |
|--|----------------------|----------|----------|-------------------------|-------------------|----------------------|----------------|
| | American Domestic | Overseas | FSN | Pos Total | Bureau Managed | American Salaries | Funds Total |
| Conduct of Diplomatic Relations | 296 | 0 | 0 | 296 | 7,846 | 40,891 | 48,737 |
| Intelligence and Research | 296 | 0 | 0 | 296 | 7,846 | 40,891 | 48,737 |
| Domestic Administrative Support | 21 | 0 | 0 | 21 | 540 | 2,634 | 3,174 |
| Domestic Administrative Management | 11 | 0 | 0 | 11 | 39 | 1,186 | 1,225 |
| Domestic Financial Services | 5 | 0 | 0 | 5 | 14 | 653 | 667 |
| Domestic General Services | 2 | 0 | 0 | 2 | 176 | 368 | 544 |
| Domestic Personnel Services | 3 | 0 | 0 | 3 | 311 | 427 | 738 |
| Information Resource Management | 10 | 0 | 0 | 10 | 12,076 | 1,424 | 13,500 |
| Corporate Information Systems and Services | 10 | 0 | 0 | 10 | 11,290 | 1,424 | 12,714 |
| Infrastructure Systems | 0 | 0 | 0 | 0 | 786 | 0 | 786 |
| Policy Formulation | 12 | 0 | 0 | 12 | 251 | 1,709 | 1,960 |
| Bureau Direction | 12 | 0 | 0 | 12 | 251 | 1,709 | 1,960 |
| Public Diplomacy | 0 | 0 | 0 | 0 | 5,694 | 0 | 5,694 |
| Public Diplomacy - Program Costs | 0 | 0 | 0 | 0 | 5,694 | 0 | 5,694 |
| Total | 339 | 0 | 0 | 339 | 26,407 | 46,658 | 73,065 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Staff by Domestic Organization Unit (positions)

| Bureau of Intelligence and Research | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|---|-------------------|---------------|--------------------|
| Assistant Secretary for Intelligence & Research | 7 | 7 | 7 |
| Deputy Assistant Secretary for Analysis and Information Management | 2 | 2 | 2 |
| Deputy Assistant Secretary for Intelligence Policy and Coordination | 2 | 2 | 2 |
| INR Watch (INR/WATCH) | 14 | 14 | 14 |
| Office of Analysis for Africa (INR/AF) | 13 | 13 | 13 |
| Office of Analysis for East Asia & Pacific | 22 | 22 | 22 |
| Office of Analysis for Europe (INR/EUR) | 17 | 18 | 18 |
| Office of Analysis for Near East & South Asia | 25 | 25 | 25 |
| Office of Analysis for Russia and Eurasia | 24 | 24 | 24 |
| Office of Analysis for Terrorism, Narcotics and Crime | 21 | 21 | 21 |
| Office of Analysis for Western Hemisphere Affairs (INR/WHA) | 12 | 12 | 12 |
| Office of Counter-Intelligence and Consular Support (INR/CCS) | 6 | 6 | 7 |
| Office of Cyber Affairs (INR/CYBER) | 5 | 5 | 5 |
| Office of Economic Analysis | 18 | 18 | 18 |
| Office of Intelligence Operations (INR/OPS) | 6 | 6 | 6 |
| Office of Opinion Research (INR/OPN) | 37 | 37 | 38 |
| Office of Outreach (INR/OTR) | 10 | 10 | 10 |
| Office of Publications | 6 | 6 | 6 |
| Office of Strategic, Proliferation and Military Issues | 21 | 21 | 21 |
| Office of Technical Collection Affairs (INR/TCA) | 10 | 10 | 10 |
| Office of the Executive Director | 31 | 31 | 31 |
| Office of the Geographer and Global Issues | 25 | 25 | 25 |
| Principal DAS for Intelligence & Research | 2 | 2 | 2 |
| Total | 336 | 337 | 339 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Funds by Domestic Organization Unit (\$ in thousands)

| Bureau of Intelligence and Research | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|---|-------------------|---------------|--------------------|
| Assistant Secretary for Intelligence & Research | 1,199 | 1,199 | 1,196 |
| Deputy Assistant Secretary for Analysis and Information Management | 293 | 293 | 292 |
| Deputy Assistant Secretary for Intelligence Policy and Coordination | 302 | 302 | 301 |
| INR Watch (INR/WATCH) | 2,147 | 2,147 | 2,139 |
| Office of Analysis for Africa (INR/AF) | 1,973 | 1,973 | 1,969 |
| Office of Analysis for East Asia & Pacific | 3,233 | 3,233 | 3,223 |
| Office of Analysis for Europe (INR/EUR) | 2,587 | 2,587 | 2,578 |
| Office of Analysis for Near East & South Asia | 3,594 | 3,594 | 3,580 |
| Office of Analysis for Russia and Eurasia | 3,547 | 3,547 | 3,538 |
| Office of Analysis for Terrorism, Narcotics and Crime | 3,048 | 3,048 | 3,038 |
| Office of Analysis for Western Hemisphere Affairs (INR/WHA) | 1,762 | 1,762 | 1,756 |
| Office of Counter-Intelligence and Consular Support (INR/CCS) | 879 | 879 | 1,017 |
| Office of Cyber Affairs (INR/CYBER) | 747 | 747 | 747 |
| Office of Economic Analysis | 2,597 | 2,597 | 2,587 |
| Office of Intelligence Operations (INR/OPS) | 878 | 878 | 875 |
| Office of Opinion Research (INR/OPN) | 10,916 | 10,916 | 16,164 |
| Office of Outreach (INR/OTR) | 1,912 | 1,912 | 1,914 |
| Office of Publications | 869 | 869 | 866 |
| Office of Strategic, Proliferation and Military Issues | 3,016 | 3,016 | 3,005 |
| Office of Technical Collection Affairs (INR/TCA) | 1,580 | 1,580 | 1,574 |
| Office of the Executive Director | 12,215 | 12,215 | 15,813 |
| Office of the Geographer and Global Issues | 4,571 | 4,571 | 4,576 |
| Principal DAS for Intelligence & Research | 318 | 318 | 317 |
| Total | 64,183 | 64,183 | 73,065 |

D&CP – BUREAU OF INTELLIGENCE AND RESEARCH

Funds by Object Class (\$ in thousands)

| Bureau of Intelligence and Research | FY 2010 Actual | FY 2011 CR | FY 2012 Request |
|--|---------------------------|-----------------------|----------------------------|
| 1100 Personnel Compensation | 33,918 | 33,918 | 34,096 |
| 1200 Personnel Benefits | 13,667 | 13,667 | 13,741 |
| 2100 Travel & Trans of Persons | 944 | 937 | 982 |
| 2300 Rents, Comm & Utilities | 773 | 783 | 800 |
| 2400 Printing & Reproduction | 471 | 477 | 306 |
| 2500 Other Services | 11,788 | 11,851 | 20,006 |
| 2600 Supplies and Materials | 900 | 877 | 895 |
| 3100 Personal Property | 1,722 | 1,673 | 2,239 |
| Total | 64,183 | 64,183 | 73,065 |